

ANNUAL REPORT 2022



Our Vision

Together We Create the Club our Community Chooses

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CEO & President's Report



On behalf of the Board of Directors, it gives us great pleasure to present the Ramsgate RSL Memorial Club Annual Report for the period ending 31 December 2022.

After successfully recovering from the 2020 lockdown, no one would have imagined we would enter into a second even lengthier lockdown. Reflecting on the previous year and the current uncertainty in the economy, we present this Report with a positive outlook and a real sense of achievement of how our group continues to evolve.

In 2022, the Board of Directors and Senior Leadership Team continued to work hard on strategic planning, with a continuing emphasis on the vision for Ramsgate RSL Group – together, we create the Club the community chooses. This vision remains as relevant today as the day it was created. We remain focused on our people and community, and providing great facilities for the entire community.

Despite the unusual year – that is, being open all year – during 2022 the Ramsgate team continued its focus on growth. As a result of many months of hard work by the team, it gives us great pleasure to introduce Club Engadine RSL to the

family, now sitting alongside Fingal Bay Sports, Club Heathcote, and Ramsgate RSL.

The Club Engadine RSL amalgamation became official in September 2022. The Club is located in the Sutherland Shire, a bordering Local Government Area, and approximately 16km from Ramsgate as the crow flies. We have already demolished the adjoining building and are working on draft renovation plans. We are excited about this opportunity to see future growth as a community organisation, and we will work closely with the management of Club Engadine RSL to build on its success and remain a key part of the community.

At Fingal Bay, we finalised a \$3 million renovation in November 2022, which has brought new life into the Club and has allowed us to continue to engage in the local community through sponsorships and community engagements.

The Club Heathcote amalgamation was finalised in 2021 and a development application was submitted to Sutherland Shire Council in November 2022 for a \$3.8 million renovation to transform the Club for the local community. We still await the development



application confirmation and look forward to providing a great hospitality experience for Heathcote and surrounding suburbs.

Ramsgate RSL also has big plans, with the installation of the synthetic green due to be completed in early April and pending lease negotiations with the sub-Branch ideally leading to planning for improved parking facilities to help support the ongoing popularity of this great club.

We would like to personally thank all our members for continuing to support Ramsgate RSL, Club Engadine RSL, Club Heathcote and Fingal Bay Sports and showing our staff sincere cooperation and patience over the past few years. We hope the worst is now behind us and that our community will continue to grow in confidence as we seek to create memorable experiences that our locals and friends have come to know and love.

The Club's financial position ending 2022 reflects the hard work and decision making of the Board and entire team over the last 12 months. This work has not only enabled us to weather another Covid 19 storm, it continues to lay a

platform for growth. Ramsgate RSL had a net accounting profit of \$4,059,502, EBITDA of \$7,354,766 and revenue of \$32,888,737 for the 2022 year. This is consolidated across all four sites and before any gains on amalgamation.

A significant reason for our success continues to be our dining facilities, The Kitchen by Mikes Grill at Ramsgate and Fingal Bay, Zen Restaurant, Mikes Grill Engadine and The Bistro @ Club Heathcote. The quality and variety of food that these operations deliver is exceptional. Thank you for all your continued hard work.

As we move forward in 2023, it is important to recognise that the Club industry is evolving and changing. The Covid-19 pandemic has created a new normal that we must continue to navigate together, and the political environment continues to show uncertainty towards the club industry. We want you to know that our team fully embraces change and the challenges and rewards that it brings, as we know that it ensures a positive future for your Club.

We would like to thank the Board for their unwavering support over the last 12 months. We would

also like to thank the entire team who continue to support the need for change and to reach for higher standards, and the management team who continue to inspire as leaders within our Club and community.

Most importantly, we wish to thank our valued members. Your loyalty has not gone unnoticed or unappreciated – thank you.

We look forward to the challenges and rewards that are ahead of us all.

David Moorcroft
Chief Executive Officer

Sallianne Faulkner
President

2021 - 2022 CLUBGRANTS

Name of Recipient	Purpose	Total Cash	Total In-Kind	Category
Adventure Out	A4 - Aged, Disability or Youth Services	2000	0	CAT 1
Australian Kookaburra Kids Foundation Limited	C2 - Community Nursing/Therapy/ Mental Health Services	5000	0	CAT 1
Bayside Women's Shelter	A1 - Family Support/Emergency or Low Cost Accommodation	10000	0	CAT 1
Dreams2Live4 Ltd	C5 - Health Promotion Initiatives	5000	0	CAT 1
Fighting Chance Australia Limited	A4 - Aged, Disability or Youth Services	15000	0	CAT 1
Learning Links	B3 - Community Education Programs	9475	0	CAT 1
Marine Rescue NSW (Botany Port Hacking Unit)	A7 - Volunteer Emergency Services	5000	0	CAT 1
Morris Children's Fund Incorporated	A4 - Aged, Disability or Youth Services	5000	0	CAT 1
NSW Goalball	A4 - Aged, Disability or Youth Services	10000	0	CAT 1
Police Citizens Youth Clubs NSW PTY Limited - St George	B1 - Neighbourhood Centre/Youth Drop in Activities	10000	0	CAT 1
Ramsgate Life Saving Club	B3 - Community Education Programs	15000	0	CAT 1
Ramsgate RSL Sub Branch	A5 - Veteran Welfare Services	9571.35	0	CAT 1
RSL Life Care	A7 - Volunteer Emergency Services	8000	0	CAT 1
St George and Sutherland Medical Research Foundation (SSMRF)	C5 - Health Promotion Initiatives	7500	0	CAT 1
St Merkorious Charity Association Inc	A1 - Family Support/Emergency or Low Cost Accommodation	5000	0	CAT 1
The Settlement Neighbourhood Centre	B1 - Neighbourhood Centre/Youth Drop in Activities	13500	0	CAT 1
The Shepherd Centre - for Deaf Children	C1 - Early Childhood Health/Child and Family Services	9752	0	CAT 1
Veterans Benevolent Fund	A5 - Veteran Welfare Services	7000	0	CAT 1
Zonta Club of Botany Bay Inc	A1 - Family Support/Emergency or Low Cost Accommodation	6000	0	CAT 1
Beverley Park Golf Club Limited	A - Sport	7500	0	CAT 2
James Cook Technology High School	E - Club Facilities	0	220	CAT 2
Arncliffe Public School	E - Club Facilities	0	330	CAT 2
Australian Red Cross	C - Health	3,000	0	CAT 2
Barrington Group Australia	E - Club Facilities	0	410	CAT 2
Bayside Business Centre	B - Education	2000	0	CAT 2
Bayside Council	E - Club Facilities	0	580	CAT 2
Bayside Wilderness Society Team	E - Club Facilities	0	170	CAT 2
Bridge Club	E - Club Facilities	0	6460	CAT 2
Brighton Beach Volleyball Association	E - Club Facilities	0	285	CAT 2
Brighton Seagulls Junior Rugby League Club Inc	A - Sport	2000	1760	CAT 2
Burraneer Womens Rugby Club Inc	A - Sport	3000	220	CAT 2
C3 Training Ramsgate Pty Ltd	C - Health	2090	0	CAT 2
Cerebral Palsy Alliance	C - Health	3750	0	CAT 2
Community Fitness Classes	C - Health	0	22080	CAT 2
Cronulla Sutherland Water Polo Club Incorporated	A - Sport	2500	0	CAT 2

Name of Recipient	Purpose	Total Cash	Total In-Kind	Category
District 70 - Toastmasters International	E - Club Facilities	0	2570	CAT 2
Fair Fight Foundation Ltd	E - Club Facilities	0	170	CAT 2
Football St George	E - Club Facilities	0	500	CAT 2
Green Options	E - Club Facilities	94916.78	0	CAT 2
Koori Kids	B - Education	400	0	CAT 2
Learning Links	B - Education	5565	205	CAT 2
Moorefield Girls High School	E - Club Facilities	0	170	CAT 2
NSW Government Schools	B - Education	8000	0	CAT 2
Order of AHEPA Australasia	E - Club Facilities	0	2100	CAT 2
PHN Central & Eastern Sydney	E - Club Facilities	0	220	CAT 2
Probus Club of Rockdale Inc	E - Club Facilities	0	1980	CAT 2
Ramsgate Life Saving Club	E - Club Facilities	0	550	CAT 2
Ramsgate RSL Cricket Club	A - Sport	7500	720	CAT 2
Ramsgate RSL Fishing Club	A - Sport	4000	0	CAT 2
Ramsgate RSL Flyaway Bowlers & Golfers	A - Sport	1200	0	CAT 2
Ramsgate RSL Football Club	A - Sport	35500	0	CAT 2
Ramsgate RSL Golf Club	A - Sport	3000	0	CAT 2
Ramsgate RSL Junior AFL Club	A - Sport	25000	2460	CAT 2
Ramsgate RSL Mens Bowling Club	A - Sport	22500	300	CAT 2
Ramsgate RSL Netball Club	A - Sport	22500	2290	CAT 2
Ramsgate RSL Snooker Club	A - Sport	700	170	CAT 2
Ramsgate RSL Womens Bowling Club	A - Sport	7500	2130	CAT 2
Rotary Club of Hurstville	D - Community Activities	240	0	CAT 2
Rotary Club of Rockdale City Inc	E - Club Facilities	0	2420	CAT 2
RSL LifeCare	E - Club Facilities	0	285	CAT 2
Sans Souci Girl Guides	D - Community Activities	850	0	CAT 2
Sans Souci Sea Devils Swim Club	A - Sport	2500	550	CAT 2
Service Veterans	E - Club Facilities	0	3450	CAT 2
Soldier On	C - Health	6192.90	345	CAT 2
Southern Cross Cycle Club	A - Sport	3000	0	CAT 2
Southern Eastern Sydney Local Health District	C - Health	500	0	CAT 2
Sporting Indigenous Round	B - Education	8690	0	CAT 2
St George & Sutherland Medical Research Foundation	C - Health	2000	0	CAT 2
St George Art Society Inc	E - Club Facilities	0	1190	CAT 2
St George District Athletics	E - Club Facilities	0	1360	CAT 2
St George District Cricket Club Inc	A - Sport	5000	0	CAT 2
St George Junior Dragontag Sports	A - Sport	5000	1355	CAT 2
ST George Scuba Club	E - Club Facilities	0	1020	CAT 2
Stoma Support Group	E - Club Facilities	0	1020	CAT 2
Street Library Australia	E - Club Facilities	352.90	0	CAT 2
Taren Point Touch Association	A - Sport	2000	300	CAT 2
Technical and Further Education Commission	B - Education	4270	0	CAT 2
Women's Bowls NSW	E - Club Facilities	0	820	CAT 2
Zone 13 Central & Southern Sydney Bowling Association Inc	E - Club Facilities	0	1335	CAT 2

Director's Report

Your directors present their report on Ramsgate RSL Memorial Club Ltd (the company) for the financial year ended 31 December 2022.

Directors

The directors of the company at any time during or since the end of the financial year are as follows:

Name of Director	Position	Term	Qualifications, Experience & Responsibilities
Sallianne Faulkner	Director / President	Director 2012; 2015-Current President 2015-Current Club Life Member since 2020 Club Member since 2001	- Occupation - Self-Employed Engraver - General Manager Bayside Women's Shelter - Graduate of the Australian Institute of Company Directors - ClubsNSW Board Director - Club Keno Holdings Director - ClubBIZ Director - Sharks Aquatic Board Director - Netball NSW Director - Ramsgate RSL Cricket Club Patron - Ramsgate RSL Netball Club Patron - ClubsNSW Club Directors Institute Member
Harry Clegg	Director / Vice President	Director 2015-Current Vice President 2020-Current Club Member since 1983	- Occupation - Retired Licenced Electrician - Former Committee Member of Mens Golf Club - Former Committee Member of Flyaway Bowlers and Golfers Club - ClubsNSW Club Directors Institute Member - Responsible Service of Alcohol - Responsible Conduct of Gambling
Gaspare Sciberras	Director	Director 2015-Current Club Member since 2011	- Occupation - Retired Business General Manager/Accountant - Member of Certified Practicing Accountants Australia - Registered Tax Agent - ClubsNSW Club Directors Institute Member - Responsible Service of Alcohol - Responsible Conduct of Gambling
Keith Wills	Director	Director 2015-Current Club Member since 2004	- Occupation - Retired Sales and Marketing Manager - MMOC Group Limited Director - Drive for Dough Foundation Limited Board Director - ClubsNSW Southern Metro Secretary - ClubsNSW Club Directors Institute Member - Responsible Service of Alcohol - Responsible Conduct of Gambling

Director's Report

Name of Director	Position	Term	Qualifications, Experience & Responsibilities
Ken Hughes	Director	Director 2015-Current Club Member since 1988	<ul style="list-style-type: none"> - Occupation - Retired Commander of the NSW Police Force - Bachelor of Education (Honours) Graduate - Graduate Certificate in Management - Graduate Diploma in Management - Ramsgate RSL AFL Patron - ClubsNSW Club Directors Institute Member - Responsible Service of Alcohol - Responsible Conduct of Gambling
Tanya Hill	Director	Director 2021-Current Club Member since 2020	<ul style="list-style-type: none"> - Occupation - Executive Manager, Barringtons - ClubsNSW Club Directors Institute Member - Diploma Business & Event Management - Diploma Leadership & Management - ACAMS Member - Responsible Service of Alcohol - Responsible Conduct of Gambling
Warren Singleton	Director	Director September 2022-Current Club Member since 2022 Club Engadine RSL Director 2013-2022 Club Engadine RSL Vice President 2020-2022 Club Engadine RSL Member since 1999	<ul style="list-style-type: none"> - Occupation - Retired Transport Industry - Royal Australian Navy 1973-1979 - Certificate III Transport and Logistics - Certificate IV Training and Assessment - Senior Vice President Engadine RSL Sub Branch - ClubsNSW Club Directors Institute Member - Responsible Service of Alcohol
Greg Bird	Director	Director September 2022-Current Club Member since 2021 Club Engadine RSL Director 2021-2022 Club Engadine RSL Vice President 2022 Club Engadine RSL Member since 2018	<ul style="list-style-type: none"> - Occupation - Senior Business Development Manager 1998-Current - Diploma in Business Management - Diploma in the Graphic Arts Industry - Diploma in Leadership & Management - Life Member Engadine Dragons JRLFC - President Engadine Dragons JRLFC (6 years) 2005-2008 and 2017-2018 - Committee Member Engadine Dragons JRLFC 2001-Current - Bronze Medal Holder - Water Polo - World Masters Games 1994 - ClubsNSW Clubs Directors Institute Member - Responsible Service of Alcohol
James Macdonald	Director	Director November 2022-Current Club Member since 2009	<ul style="list-style-type: none"> - Occupation - Company Director Telecommunications 2001-Current - Cert IV Training and Assessment - ClubsNSW Club Directors Institute Member - Bayside BEC (Business Enterprise Centre) Board Director 2022-Current - Ramsgate Senior Citizens Patron 2012-Current - Bayside Independent Councillor, Deputy Mayor (2 years) 2017-2021 - Chairperson Bayside Sport and Recreational Committee 2017-2021 - Local Bayside Representation Committee 2016-2017 - Rockdale Independent Councillor, Deputy Mayor (2 years) 2008-2016 - Chairperson Rockdale Sport and Recreational Committee 2009-2016 - President Carss Park Football Club 2008-2009

Director's Report

Director meeting attendances

The number of Board meetings held and attended by each director were as follows:

Name of Director	Director Identification Number	Number of Board meetings held	Number of Board meetings attended
Sallianne Faulkner	036 96709 73938 67	12	12
Harry Clegg	036 58469 11534 31	12	12
Gaspere Sciberras	036 35524 22430 51	12	12
Keith Wills	036 07822 19309 61	12	11
Ken Hughes	036 56466 05652 63	12	12
Tanya Hill	036 00207 96590 02	12	12
Warren Singleton	036 65047 10751 19	4	4
Greg Bird	036 05540 09534 54	4	4
James Macdonald	036 93621 08381 09	2	2

Members' limited liability

In accordance with the Constitution of the company, every member of the company undertakes to contribute an amount limited to \$5.00 per member in the event of the winding up of the company during the time that he/she is a member or within one year thereafter. Based on the number of members at 31 December 2022, the total members' liability would be \$188,365.

Operating results

The profit of the company for the financial year after providing for income tax amounted to \$4,059,502.

Short-term objectives

The short-term objectives are to understand and deliver the needs of the members of the company and the community in a competitive marketplace.

Long-term objectives

The long-term objectives are to provide infrastructure to achieve the short-term objectives and to provide financial profitability and sustainability of the company.

Strategy for achieving the objectives

In order to achieve the short and long term objectives, the company will:

- respect the company's origins and practices;
- ensure legal compliance and appropriate governance including manage potential risk form legislative changes;
- improve revenue, profitability and membership numbers;
- provide members with improved facilities; and
- be an employer of choice.

Principal activities

The principal activities of the company during the course of the financial year consisted of the conduct and promotion of a licensed social club for its members. There have been no significant changes in the nature of these activities during the year.

Director's Report

Performance measurement

The company will continue to evaluate and assess the effectiveness of its commercial operation, assess and develop its financial performance, evaluate competition via environmental scanning and continue to make a valuable contribution to the community. In doing so, the company will seek to secure its financial viability.

Indemnification and insurance of directors and officers

During or since the financial year, the company has paid premiums in respect of a contract insuring all the directors of the club against legal costs incurred in defending proceedings for conduct involving:

- (a) a wilful breach of duty; or
- (b) a contravention of sections 182 or 183 of the Corporations Act 2001, as permitted by section 199B of the Corporations Act 2001.

Indemnification of auditors

To the extent permitted by law, the company has agreed to indemnify its auditors, Maher Group Assurance Pty Limited, as part of the terms of its audit engagement agreement against claims by third parties arising from the audit (for an unspecified amount). No payment has been made to indemnify Maher Group Assurance Pty Limited during or since the financial year.

Auditor's independence declaration

A copy of the auditor's independence declaration as required under section 307C of the Corporations Act 2001 is set out on page 5.

Signed in accordance with a resolution of the Board of Directors:

Director:



Sallianne Robyn Faulkner

Dated this 22nd day of March 2023

Auditor's Independence Declaration



(02) 8522 4500
info@mahergroup.com.au
Suite 6, 1 Box Road,
Caringbah NSW 2229
mahergroup.com.au

AUDITOR'S INDEPENDENCE DECLARATION UNDER SECTION 307C OF THE CORPORATIONS ACT 2001 TO THE DIRECTORS OF RAMSGATE RSL MEMORIAL CLUB LTD

I declare that, to the best of my knowledge and belief, during the year ended 31 December 2022 there have been:

- (i) no contraventions of the auditor independence requirements of the Corporations Act 2001 in relation to the audit; and
- (ii) no contraventions of any applicable code of professional conduct in relation to the audit.

Maher Group Assurance Pty Limited

A handwritten signature in blue ink, appearing to read 'J. Maher', written over a horizontal line.

Jason Maher

Taren Point

Dated this 22nd day of March 2023

| Accounting & Tax

| Audit

| Financial Advice

| Finance Broking

| Business Advisory

Liability limited by a scheme approved under Professional Standards Legislation

Statement Of Profit Or Loss & Other Comprehensive Income

FOR THE YEAR ENDED 31 DECEMBER 2022

	Note	2022 \$	2021 \$
Revenue	2	32,888,737	19,304,844
Cost of sales and consumables	3	(2,116,522)	(972,063)
Advertising, entertainment, marketing, promotion expenses		(2,435,155)	(1,132,063)
Employee benefits expenses		(8,180,522)	(5,257,076)
Impairment of investment property	3	(283,302)	-
Gaming compliance and overheads		(7,126,922)	(4,045,644)
Property, insurance and occupancy expenses		(2,389,921)	(1,736,495)
Other expenses		(3,001,627)	(1,375,843)
Profit before interest, tax, depreciation and amortisation		7,354,766	4,785,660
Depreciation and amortisation expenses	3	(3,229,528)	(2,691,475)
Profit from operating activities		4,125,238	2,094,185
Finance income	2	60,731	52,948
Finance costs	3	(126,467)	(50,029)
Net finance income		(65,736)	2,919
Profit before income tax		4,059,502	2,097,104
Income tax expense	4	-	-
Profit for the year		4,059,502	2,097,104
Other comprehensive income after tax			
Gain on amalgamation		23,894,340	13,397,609
Total comprehensive income for the year		27,953,842	15,494,713

The accompanying notes form part of these financial statements.

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Statement Of Financial Position

AS AT 31 DECEMBER 2022

	Note	2022 \$	2021 \$
ASSETS			
CURRENT ASSETS			
Cash and cash equivalents	5	13,992,133	15,007,314
Trade and other receivables	6	90,582	120,973
Inventories	7	247,530	134,657
Other current assets	8	268,144	784,923
TOTAL CURRENT ASSETS		14,598,389	16,047,867
NON-CURRENT ASSETS			
Trade and other receivables	6	-	1,600,000
Financial assets	9	150,000	100,000
Property, plant and equipment	10	51,298,326	24,445,357
Investment property	11	5,645,817	195,817
Intangible assets	12	3,525,186	2,301,004
TOTAL NON-CURRENT ASSETS		60,619,329	28,642,178
TOTAL ASSETS		75,217,718	44,690,045
LIABILITIES			
CURRENT LIABILITIES			
Trade and other payables	13	2,398,716	2,498,729
Borrowings	14	200,004	-
Lease liabilities	15	125,909	111,342
Employee benefits	16	1,093,823	846,316
Provisions	17	173,148	80,888
Tax liabilities	18	(14,413)	-
Other current liabilities	19	238,411	89,806
TOTAL CURRENT LIABILITIES		4,215,598	3,627,081
NON-CURRENT LIABILITIES			
Borrowings	14	2,133,326	-
Lease liabilities	15	675,657	801,591
Employee benefits	16	23,926	61,530
Other non-current liabilities	19	64,974	49,448
TOTAL NON-CURRENT LIABILITIES		2,897,883	912,569
TOTAL LIABILITIES		7,113,481	4,539,650
NET ASSETS		68,104,237	40,150,395

The accompanying notes form part of these financial statements.

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Statement Of Financial Position

AS AT 31 DECEMBER 2022

	Note	2022 \$	2021 \$
EQUITY			
Reserves	20	37,291,949	13,397,609
Retained earnings	21	30,812,288	26,752,786
TOTAL EQUITY		<u>68,104,237</u>	<u>40,150,395</u>

The accompanying notes form part of these financial statements.

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Statement Of Changes in Equity

FOR THE YEAR ENDED 31 DECEMBER 2022

	Note	Retained Earnings \$	Amalgamation Reserve \$	Total \$
Balance at 1 January 2021		24,655,682	-	24,655,682
Gain on amalgamation	20		13,397,609	13,397,609
Profit (Loss) attributable to members		2,097,104	-	2,097,104
Balance at 31 December 2021		<u>26,752,786</u>	<u>13,397,609</u>	<u>40,150,395</u>
Profit (Loss) attributable to members		4,059,502	-	4,059,502
Gain on amalgamation	20	-	23,894,340	23,894,340
Balance at 31 December 2022		<u>30,812,288</u>	<u>37,291,949</u>	<u>68,104,237</u>

The accompanying notes form part of these financial statements.

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Statement of Cash Flows

FOR THE YEAR ENDED 31 DECEMBER 2022

		2022 \$	2021 \$
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts from customers and other		32,809,500	19,298,047
Payments to suppliers and employees		(25,206,787)	(13,651,326)
Interest received		48,153	54,260
Finance costs paid		(82,512)	(300)
Net cash provided by operating activities	29	<u>7,568,354</u>	<u>5,700,681</u>
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment		201,571	158,420
Proceeds from amalgamation		1,803,536	162,798
Payments for property, plant and equipment		(5,569,381)	(2,179,542)
Payments for investment property		(5,188,302)	(740,817)
Payments for investments		(50,000)	(100,000)
Payments for intangibles		(284,182)	-
Net cash used in investing activities		<u>(9,086,758)</u>	<u>(2,699,141)</u>
CASH FLOWS FROM FINANCING ACTIVITIES			
Proceeds from repayment of loans issued		36,274	-
Proceeds from borrowings		3,500,000	-
Repayment of borrowings		(2,873,506)	(153,595)
Loans issued to other entities		-	(1,600,000)
Repayment of lease liabilities		(159,545)	(172,198)
Net cash provided by (used in) financing activities		<u>503,223</u>	<u>(1,925,793)</u>
Net increase (decrease) in cash held		(1,015,181)	1,075,747
Cash at beginning of financial year		15,007,314	13,931,567
Cash at end of financial year	29	<u><u>13,992,133</u></u>	<u><u>15,007,314</u></u>

The accompanying notes form part of these financial statements.

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Notes To The Financial Statements

FOR THE YEAR ENDED 31 DECEMBER 2022

1 Summary of Significant Accounting Policies

The financial statements cover Ramsgate RSL Memorial Club Ltd (the company) as an individual entity. Ramsgate RSL Memorial Club Ltd is a company limited by guarantee, incorporated and domiciled in Australia.

Basis of Preparation

The financial statements are general purpose financial statements that have been prepared in accordance with Australian Accounting Standards - Simplified Disclosures issued by the Australian Accounting Standards Board (AASB) and the Corporations Act 2001. The company is a not-for-profit entity for financial reporting purposes under Australian Accounting Standards.

The financial statements, except for the cash flow information, have been prepared on an accruals basis and are based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and financial liabilities.

The financial statements are presented in Australian dollars, which is the company's functional currency, and have been rounded to the nearest dollar.

Material accounting policies adopted in the preparation of these financial statements are presented below and have been consistently applied unless otherwise stated.

The financial statements were authorised for issue on 22 March 2023 by the directors of the company.

Accounting Policies

Cash and Cash Equivalents

Cash and cash equivalents comprises cash on hand, demand deposits and short-term investments which are readily convertible to known amounts of cash and which are subject to an insignificant risk of change in value.

Trade and Other Receivables

Trade receivables are recognised initially at the transaction price (i.e. cost) and are subsequently measured at cost less provision for doubtful debts. Receivables expected to be collected within 12 months of the end of the reporting period are classified as current assets. All other receivables are classified as non-current assets.

At the end of each reporting period, the carrying amount of trade and other receivables is reviewed and an allowance for doubtful debts is recognised when there is objective evidence that individual receivables are not recoverable.

Notes To The Financial Statements

FOR THE YEAR ENDED 31 DECEMBER 2022

Inventories

Inventories are measured at the lower of cost and net realisable value. Costs are assigned on a weighted-average basis.

Net realisable value is the estimated selling price in the ordinary course of business, less the estimated costs of completion and the costs necessary to make the sale. Net realisable value is estimated using the most reliable evidence available at the reporting date and inventory is written down through an obsolescence provision if necessary.

Property, Plant and Equipment

Each class of property, plant and equipment is carried at cost less any accumulated depreciation and impairment losses.

Property

Buildings and Leasehold improvements are measured on the cost basis less depreciation.

Plant and equipment

Plant and equipment are measured on the cost basis less depreciation and impairment losses.

The carrying amount of plant and equipment is reviewed annually by directors to ensure it is not in excess of the recoverable amount from these assets. The recoverable amount is assessed on the basis of the expected net cash flows that will be received from the assets' employment and subsequent disposal. The expected net cash flows have been discounted to their present values in determining recoverable amounts.

Depreciation

The depreciable amount of all fixed assets including building and capitalised lease assets is depreciated on a straight line basis over their useful lives to the company commencing from the time the asset is held ready for use. Leasehold improvements are depreciated over the shorter of either the unexpired period of the lease or the estimated useful lives of the improvements.

The depreciation rates used for each class of depreciable assets are:

Class of Fixed Asset	Depreciation Rate
Buildings & Leasehold Improvements	2.5 - 24.0%
Plant & Equipment	5.0 - 20.0%

Notes To The Financial Statements

FOR THE YEAR ENDED 31 DECEMBER 2022

The estimated useful life for each class of depreciable assets are:

Class of Fixed Asset	Useful Life
Buildings & Leasehold Improvements	4 - 40 Years
Plant & Equipment	5 - 20 Years

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at each balance sheet date.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains or losses are included in the statement of profit or loss and other comprehensive income.

Investment Property

Investment property is held to generate long-term rental yields and capital growth. Investment property is carried at fair value, determined annually by independent valuers. Changes to fair value are recorded in the statement of comprehensive income as other income or expenses.

Impairment of Non-Financial Assets

Non-financial assets are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable.

Where assets do not operate independently of other assets, the recoverable amount of the relevant cash-generating unit (CGU) is estimated.

The recoverable amount is the higher of the fair value less costs of disposal and the value in use. Value in use is the present value of the future cash flows expected to be derived from an asset or cash-generating unit.

Where the recoverable amount is less than the carrying amount, an impairment loss is recognised in the statement of profit or loss and other comprehensive income.

Reversal indicators are considered in subsequent periods for all assets which have suffered an impairment loss.

Notes To The Financial Statements

FOR THE YEAR ENDED 31 DECEMBER 2022

Leases

The company as a lessee

The company assesses whether a contract is or contains a lease, at inception of a contract. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. In such instances, the company recognises a right-of-use asset and a corresponding lease liability with respect to all lease agreements, except for short term leases, cancellable leases that if cancelled by the lessee the losses associated with the cancellation are borne by the lessor and low value leased assets. For these leases, the company recognises the lease payments as an operating expense on a straight-line basis over the term of the lease unless another systematic basis is more representative of the time pattern in which economic benefits from the leased assets are consumed.

Measurement and presentation of lease liability

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted by using the rate implicit in the lease. If this rate cannot be readily determined, the company uses its incremental borrowing rate.

The following items are also included in the measurement of the lease liability:

- Fixed lease payments offset by any lease incentives;

- Variable lease payments, for lease liabilities which are tied to a floating index;

- The amounts expected to be payable to the lessor under residual value guarantees;

- The exercise price of purchase options (if it is reasonably certain that the option will be exercised); and

- Payments of penalties for terminating leases, if the lease term reflects the lease terminating early.

The lease liability is separately disclosed on the statement of financial position. The liabilities which will be repaid within twelve months are recognised as current and the liabilities which will be repaid in excess of twelve months are recognised as non-current.

The lease liability is subsequently measured by reducing the balance to reflect the principal lease repayments made and increasing the carrying amount by the interest on the lease liability.

The company is required to remeasure the lease liability and make an adjustment to the right of use asset in the following instances:

- The term of the lease has been modified or there has been a change in the company assessment of the purchase option being exercised, in which case the lease liability is remeasured by discounting the revised lease payments using a revised discount rate;

Notes To The Financial Statements

FOR THE YEAR ENDED 31 DECEMBER 2022

A lease contract is modified and the lease modification is not accounted for as a separate lease, in which case the lease liability is remeasured by discounting the revised lease payments using a revised discount rate; and

The lease payments are adjusted due to changes in the index or a change in expected payment under a guaranteed residual value, in which cases the lease liability is remeasured by discounting the revised lease payments using the initial discount rate. However, if a change in lease payments is due to a change in a floating interest rate, a revised discount rate is used.

Measurement and presentation of right-of-use asset

The right-of-use assets recognised by the company comprise the initial measurement of the related lease liability, any lease payments made at or before the commencement of the contract, less any lease incentives received and any direct costs. Costs incurred by the company to dismantle the asset, restore the site or restore the asset are included in the cost of the right-of-use asset.

It is subsequently measured under the cost model with any accumulated depreciation and impairment losses applied against the right-of-use asset. If the cost of the right-of-use asset reflects that the company will exercise a purchase option, the right-of-use asset is depreciated from the commencement date to the end of the useful life of the underlying asset. Otherwise, the company depreciates the asset over the shorter period of either the useful life of the asset or the lease term. The depreciation starts at the commencement date of the lease and the carrying value of the asset is adjusted to reflect the accumulated depreciation balance.

Any remeasurement of the lease liability is also applied against the right-of-use asset value.

The right-of-use assets are presented within Property, Plant and Equipment in the statement of financial position.

Intangibles

Poker machine entitlements

Poker machine entitlements are carried at cost less accumulated impairment losses. Poker machine entitlements are not amortised as they are deemed to have an indefinite useful life. Poker machine entitlements are tested for impairment annually.

Financial Assets

Financial assets are initially recognised on the cost basis, including acquisition charges associated with the financial asset. The carrying amounts of financial assets are reviewed annually by the directors. The recoverable amounts are assessed from the quoted market value for shares in listed companies or the underlying net assets for other non listed corporations. The expected net cash flows from investments have not been discounted to their present value in determining the recoverable amounts, unless otherwise stated.

Notes To The Financial Statements

FOR THE YEAR ENDED 31 DECEMBER 2022

Trade and Other Payables

Trade and other payables represent the liabilities at the end of the reporting period for goods and services received by the company that remain unpaid.

Trade payables are recognised at their transaction price. The carrying values are considered to be a reasonable approximation of the fair values. Trade payables are obligations on the basis of normal credit terms.

Employee Benefits

Provision is made for the company's liability for employee benefits arising from services rendered by employees to balance date. Employee benefits that are expected to be settled within one year have been measured at the amounts expected to be paid when the liability is settled. Employee benefits payable later than one year have been measured at the present value of the estimated future cash outflows to be made for those benefits.

Contributions are made by the company to an employee superannuation fund and are charged as expenses when incurred.

Provisions

Provisions are recognised when the company has a legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured. Provisions are measured at the present value of management's best estimate of the outflow required to settle the obligation at the end of the reporting year.

Amalgamation

Club amalgamations are accounted for in accordance with AASB 3 Business Combinations using the acquisition method, with transaction costs directly attributable to the amalgamation forming part of the acquisition costs. This method involves recognising the fair values of the identifiable assets acquired and liabilities assumed. The difference between the above items represents gain on amalgamation in other comprehensive income.

Notes To The Financial Statements

FOR THE YEAR ENDED 31 DECEMBER 2022

Revenue and Other Income

Revenue is recognised when the amount of the revenue can be measured reliably, it is probable that economic benefits associated with the transaction will flow to the company and specific criteria relating to the type of revenue as noted below, has been satisfied.

All revenue is stated net of the amount of goods and services tax (GST).

Revenue is measured at the fair value of the consideration received or receivable and is presented net of returns, discounts and rebates.

Sale of goods

Revenue from the sale of goods comprises revenue earned from the provision of food, beverage and other goods to members and other patrons and is recognised at the point the goods are provided as this corresponds to the transfer of significant risks and rewards of ownership of the goods.

Interest revenue

Interest revenue is recognised using the effective interest rate method.

Membership subscriptions

Membership subscriptions paid in advance are initially recognised as a liability. Revenue is recognised on a straight line basis over the membership period, based on the membership category for which subscriptions have been received.

Sale of property, plant and equipment

The gain or loss on disposal of property, plant and equipment is calculated as the difference between the carrying amount of the asset at the time of disposal and the net proceeds on disposal (including incidental costs) and is recognised as other income or other expenses at the date control of the asset passes to the buyer.

Other income

Other income is recognised on an accruals basis when the company is entitled to it.

Borrowing Costs

All borrowing costs are recognised as an expense in the period in which they are incurred.

Notes To The Financial Statements

FOR THE YEAR ENDED 31 DECEMBER 2022

Income Tax

The income tax expense for the year is the tax payable on the current year's taxable income. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted by the reporting date.

Deferred income tax is provided on all temporary differences at the reporting date between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes.

Deferred tax assets and liabilities are recognised at the tax rates expected to apply when the assets are recovered or the liabilities are settled. Current and deferred tax is recognised as an expense in the income statement except when it relates to items credited or debited directly to equity, in which case the deferred tax is also recognised directly in equity.

Deferred tax assets are recognised to the extent that it is probable that sufficient taxable profits will be available, against which deductible temporary differences can be utilised.

The amount of benefits brought to account or which may be realised in the future is based on the assumption that no adverse change will occur in income taxation legislation, and the anticipation that the company will derive sufficient future assessable income to enable the benefit to be realised and comply with the conditions of deductibility imposed by the law.

Goods and Services Tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Tax Office. In these circumstances, the GST is recognised as part of the cost of acquisition of the asset or as part of an item of the expense. Trade debtors and trade creditors in the Statement of Financial Position are shown inclusive of GST.

Comparatives

Comparative figures have been adjusted to conform to changes in presentation for the current financial year.

Notes To The Financial Statements

FOR THE YEAR ENDED 31 DECEMBER 2022

Critical Accounting Estimates and Judgments

The preparation of the financial statements requires management to make estimates and judgements regarding assumptions about current and future events affecting transactions and balances.

These estimates and judgements are based on the best information available at the time of preparing the financial statements, however as additional information is known then the actual results may differ from the estimates.

The significant estimates and judgements made have been described below.

Key estimates - Estimation of useful lives of assets

The estimated useful lives and related depreciation charges for property, plant and equipment are determined by management. The useful lives could change significantly to those estimated.

Key judgments - Deferred tax assets

Deferred tax assets are recognised for unused tax losses to the extent that it is probable that taxable profit will be available against which the losses can be utilised. Significant management judgement is required to determine the amount of deferred tax assets that can be recognised, based upon the likely timing and the level of future taxable profits, together with future tax planning strategies.

Key judgments - Long service leave provision

The liability for long service leave is recognised and measured at the present value of the estimated future cash flows to be made in respect of all employees at reporting date. In determining the present value of the liability, attrition rates, salary growth rates and an appropriate discount factor have been considered.

Key judgments - Intangible assets

Poker machine entitlements are tested for impairment annually. Management judgement is required in determining the factors relevant for calculating the recoverable amount of poker machine entitlements to assess whether any impairment exists.

Notes To The Financial Statements

FOR THE YEAR ENDED 31 DECEMBER 2022

	2022 \$	2021 \$
2 Revenue		
Operating activities		
Sale of goods	5,116,231	2,530,897
Rendering of services	26,639,338	15,244,218
Membership subscriptions	186,428	138,097
Rent received	121,710	83,303
Commissions and rebates received	574,967	232,784
Other revenue	250,063	1,075,545
	<u>32,888,737</u>	<u>19,304,844</u>
Non-operating activities		
Interest received	60,731	52,948
	<u>60,731</u>	<u>52,948</u>
Total revenue	<u>32,949,468</u>	<u>19,357,792</u>
3 Profit		
Expenses		
Cost of sales	2,116,522	972,063
	<u>2,116,522</u>	<u>972,063</u>
Finance costs		
Bank interest	82,512	300
Leasing charges	43,955	49,729
	<u>126,467</u>	<u>50,029</u>
Depreciation of property, plant and equipment		
Depreciation - buildings	1,397,191	1,280,006
Depreciation - plant & equipment	1,832,337	1,411,469
	<u>3,229,528</u>	<u>2,691,475</u>
Impairment of investments		
Impairment of non-current investments to recoverable amount	283,302	-
	<u>283,302</u>	<u>-</u>
Disposals		
Loss on sale of assets	414,664	79,965
	<u>414,664</u>	<u>79,965</u>

Notes To The Financial Statements

FOR THE YEAR ENDED 31 DECEMBER 2022

	2022 \$	2021 \$
4 Income Tax Expense		
Statement of profit or loss and other comprehensive income		
Current income tax		
Current income tax charge	-	-
Deferred tax		
Origination and reversal of temporary differences	-	-
Income tax expense	-	-
Income tax expense reported in the statement of profit or loss and other comprehensive income	-	-
Reconciliation between income tax expense and prima facie tax on accounting profit		
Accounting profit / (loss) before income tax	4,059,502	2,097,104
Tax at Australia's statutory income tax rate of 25% (PY 26%)	1,014,876	545,247
Adjust for tax effect of:		
Income attributable to members	(56,909)	(43,422)
Expenses attributable to members	299,673	132,403
Mutuality principle	(1,322,968)	(859,147)
Other items (net)	(53,376)	260,412
Tax losses not utilised (utilised)	118,704	(35,493)
Income tax expense / (benefit)	-	-
Deferred tax assets		
Carrying amount of depreciable assets	177,197	165,151
Provisions and accruals	51,247	41,513
Employee entitlements	48,399	26,673
Cumulative unused tax losses	133,614	15,506
Gross deferred tax assets	410,457	248,843
Deferred tax assets not recognised	(410,457)	(248,843)
Net deferred tax assets	-	-
Deferred tax liabilities		
Deferred tax liabilities	-	-

Deferred tax assets arising from deductible temporary differences and unused tax losses have not been recognised to the extent that it is not probable that taxable profit will be available against which the deductible temporary differences and unused tax losses can be utilised.

Notes To The Financial Statements

FOR THE YEAR ENDED 31 DECEMBER 2022

	2022 \$	2021 \$
5 Cash and Cash Equivalents		
Current		
Cash at bank and on hand	<u>13,992,133</u>	<u>15,007,314</u>
6 Trade and Other Receivables		
Current		
Trade debtors	1,488	6,220
Other debtors	<u>89,094</u>	<u>114,753</u>
	<u>90,582</u>	<u>120,973</u>
Non-Current		
Loan - Heathcote RSL	<u>-</u>	<u>1,600,000</u>
7 Inventories		
Current		
At cost:		
Stock on hand	<u>247,530</u>	<u>134,657</u>
8 Other Assets		
Current		
Deposits	-	545,000
Prepayments	<u>268,144</u>	<u>239,923</u>
	<u>268,144</u>	<u>784,923</u>
9 Other Financial Assets		
Non-Current		
Shares in Unlisted Companies	<u>150,000</u>	<u>100,000</u>

Notes To The Financial Statements

FOR THE YEAR ENDED 31 DECEMBER 2022

	2022 \$	2021 \$
10 Property, Plant and Equipment		
LAND AND BUILDINGS		
Land:		
Freehold Land	23,565,000	7,600,000
	<u>23,565,000</u>	<u>7,600,000</u>
Buildings:		
Buildings and leasehold improvements	36,114,439	27,740,933
Less: Accumulated depreciation	(17,399,263)	(15,963,440)
	<u>18,715,176</u>	<u>11,777,493</u>
Total land and buildings	<u><u>42,280,176</u></u>	<u><u>19,377,493</u></u>
PLANT AND EQUIPMENT		
Plant and equipment:		
Plant and equipment	21,670,665	16,216,265
Less: Accumulated depreciation	(12,652,515)	(11,148,401)
	<u>9,018,150</u>	<u>5,067,864</u>
Total plant and equipment	<u>9,018,150</u>	<u>5,067,864</u>
Total property, plant and equipment	<u><u>51,298,326</u></u>	<u><u>24,445,357</u></u>

Movements in carrying amounts

Movement in the carrying amounts for each class of property, plant and equipment between the beginning and the end of the current financial year.

	Land, buildings and leasehold improvements \$	Poker machines \$	Plant & Equipment \$	Total \$
Balance at 1 January 2021	7,812,830	2,704,555	1,558,364	12,075,749
Additions	12,839,982	1,717,649	772,877	15,330,508
Disposals	-	(238,385)	-	(238,385)
Revaluation increments/(decrements)	4,687	-	(35,727)	(31,040)
Depreciation expense	(1,280,006)	(1,038,806)	(372,663)	(2,691,475)
Balance at 31 December 2021	<u>19,377,493</u>	<u>3,145,013</u>	<u>1,922,851</u>	<u>24,445,357</u>
Additions	24,295,649	4,354,430	2,044,428	30,694,507
Disposals	-	(254,551)	(361,684)	(616,235)
Revaluation increments/(decrements)	4,224	-	-	4,224
Depreciation expense	(1,397,191)	(1,359,677)	(472,660)	(3,229,528)
Carrying amount at 31 December 2022	<u><u>42,280,176</u></u>	<u><u>5,885,215</u></u>	<u><u>3,132,935</u></u>	<u><u>51,298,326</u></u>

Notes To The Financial Statements

FOR THE YEAR ENDED 31 DECEMBER 2022

	2022 \$	2021 \$
11 Investment Property		
16 Market Street, Fingal Bay	195,817	195,817
102 Alfred Street, Sans Souci	3,445,162	-
104 Alfred Street, Sans Souci	2,288,140	-
	<u>5,929,119</u>	<u>195,817</u>
Accum. Impairment Losses: Investment Properties	(283,302)	-
	<u>5,645,817</u>	<u>195,817</u>
12 Intangible Assets		
Poker machine entitlements	3,525,186	2,301,004
	<u>3,525,186</u>	<u>2,301,004</u>
13 Trade and Other Payables		
Current		
Trade creditors	393,697	287,965
Other payables	2,005,019	2,210,764
	<u>2,398,716</u>	<u>2,498,729</u>
Financial liabilities at amortised cost classified as trade and other payables		
Trade and other payables:		
- Total current	2,398,716	2,498,729
- Total non-current	-	-
	<u>2,398,716</u>	<u>2,498,729</u>
Less: Other payables	(2,005,019)	(2,210,764)
Financial liabilities as trade and other payables	<u>393,697</u>	<u>287,965</u>
14 Borrowings		
Current		
Loans - Bank	<u>200,004</u>	<u>-</u>
Non-Current		
Loans - Bank	<u>2,133,326</u>	<u>-</u>

Notes To The Financial Statements

FOR THE YEAR ENDED 31 DECEMBER 2022

	2022 \$	2021 \$
15 Lease Liabilities		
Current		
Lease liability	<u>125,909</u>	<u>111,342</u>
Non-Current		
Lease liability	<u>675,657</u>	<u>801,591</u>
16 Employee Benefits		
Current		
Provision for annual leave	719,959	632,438
Provision for long service leave	<u>373,864</u>	<u>213,878</u>
	<u>1,093,823</u>	<u>846,316</u>
Non-Current		
Provision for long service leave	<u>23,926</u>	<u>61,530</u>
17 Provisions		
Current		
Provision for linked jackpots	<u>173,148</u>	<u>80,888</u>
	<u>173,148</u>	<u>80,888</u>
18 Tax		
Liabilities		
Current		
Provision for income tax	<u>(14,413)</u>	<u>-</u>

Notes To The Financial Statements

FOR THE YEAR ENDED 31 DECEMBER 2022

	2022 \$	2021 \$
19 Other Liabilities		
Current		
Income in advance	174,063	14,220
Membership in advance	64,348	75,586
	<u>238,411</u>	<u>89,806</u>
Non-Current		
Membership in advance	64,974	49,448
	<u>64,974</u>	<u>49,448</u>
20 Reserves		
Amalgamation Reserve		
Opening Balance for the year	13,397,609	-
Gain on amalgamation	23,894,340	13,397,609
	<u>37,291,949</u>	<u>13,397,609</u>
21 Retained Earnings		
Retained earnings at the beginning of the financial year	26,752,786	24,655,682
Net profit attributable to members of the company	4,059,502	2,097,104
Retained earnings at the end of the financial year	<u>30,812,288</u>	<u>26,752,786</u>
22 Capital and Leasing Commitments		
Operating Lease Commitments		
Payable:		
Not later than one year	167,523	159,550
Later than one year but not later than two years	167,523	159,550
Later than two years but not later than five years	502,568	478,651
Later than five years	88,055	287,496
Minimum lease payments	<u>925,669</u>	<u>1,085,247</u>
Less future finance charges	<u>(124,103)</u>	<u>(172,314)</u>
Total operating lease liability	<u>801,566</u>	<u>912,933</u>

Notes To The Financial Statements

FOR THE YEAR ENDED 31 DECEMBER 2022

	2022 \$	2021 \$
Deferred Purchase Commitments		
Payable:		
Not later than one year	100,356	100,356
Later than one year but not later than two years	77,761	100,356
Later than two years but not later than five years	-	77,761
Total deferred purchase liability	<u>178,117</u>	<u>278,473</u>

Deferred purchase commitments relate to poker machine purchases on deferred repayment terms. These are provided within the Other Payables account balance.

Capital Expenditure Commitments

In December 2021, the club signed a contract for the purchase of properties at 102 and 104 Alfred St, Sans Souci for \$3,270,000 and \$2,180,000 respectively. Deposits of \$327,000 and \$218,000 were paid on 3rd December 2021 and were recognised in the financial statements as Other Assets at 31 December 2021. The properties settled on 24 January 2022 which is the point at which ownership passed and the investment properties were recognised in the accounts of the club.

-	4,905,000
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In 2021, the club purchased a 2% shareholding in Clubs 4 Fun Pty Ltd in return for an interest-free repayable loan of \$150,000. The club advanced \$100,000 of this balance during the 2021 financial year in accordance with the terms of the shareholder's agreement. This advance was reflected as a financial asset at 31 December 2021. The remaining loan balance of \$50,000 was due to be paid 12 months from the go-live date of the club's C4F site, which was paid during the current financial year.

-	50,000
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There are no other capital expenditure commitments that have been contracted at balance date but not provided in the financial statements.

23 Contingent Liabilities

Bank guarantees

Totalizator Agency Board	<u>20,000</u>	<u>10,000</u>
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Notes To The Financial Statements

FOR THE YEAR ENDED 31 DECEMBER 2022

	2022 \$	2021 \$
24 Key Management Personnel		
Key management personnel, being those persons having authority and responsibility for planning, directing and controlling the activities of the entity, include the directors and senior management.		
The totals of remuneration paid to key management personnel of the company during the year are as follows:		
Key management personnel compensation	<u>1,607,291</u>	<u>1,070,633</u>
25 Related Party Transactions		
Transactions between related parties are on normal commercial terms and conditions. These terms and conditions are no more favourable than those available to other parties unless otherwise stated.		
Transactions with related parties:		
Sallianne Faulkner (Director) has declared that she is a partner in N F Faulkner & Sons which was engaged by the club to provide plumbing services. This engagement was performed under normal market conditions at normal market rates.	<u>5,986</u>	<u>46,293</u>
26 Auditor's Remuneration		
During the financial year the following fees were paid or payable for services provided by the auditors of the company, Maher Group Assurance Pty Ltd:		
Audit services		
Audit of the financial statements	<u>54,000</u>	<u>39,000</u>
Other services		
Other services	<u>35,141</u>	<u>27,537</u>

Notes To The Financial Statements

FOR THE YEAR ENDED 31 DECEMBER 2022

2022

\$

2021

\$

27

Amalgamation

On 30 April 2021, the company acquired all assets and liabilities of Fingal Bay Sports and Recreation Club Limited for nil consideration. On 29 April 2022, the company acquired all assets and liabilities of Heathcote Services & Citizens Club Limited (Club Heathcote) for nil consideration. On 1 September 2022, the company acquired all assets and liabilities of Engadine RSL & Citizen's Club Limited (Club Engadine) for nil consideration.

The fair value of the assets and liabilities acquired as at the date of acquisition were:

	Fingal Bay	Club Heathcote	Club Engadine
Assets	\$	\$	\$
Cash and cash equivalents	162,798	80,340	1,723,196
Trade and other receivables	45,541	4,394	32,574
Inventory	23,062	21,219	30,470
Other assets	60,754	-	45,320
Land	7,600,000	3,250,000	12,715,000
Buildings	4,312,986	2,433,967	3,558,419
Plant and equipment	1,237,980	860,915	2,306,825
Intangible assets	400,000	200,000	740,000
Total assets	13,843,121	6,850,835	21,151,804
Liabilities			
Trade and other payables	88,864	95,048	414,749
Borrowings	153,595	1,563,726	1,706,836
Employee Benefits	178,839	7,674	199,839
Provisions	-	11,420	38,577
Income in advance	24,214	3,280	67,150
Total liabilities	445,512	1,681,148	2,427,151
Total identifiable net assets at fair value	13,397,609	5,169,687	18,724,653

28 Events After the Reporting Period

No matter or circumstance has arisen since 31 December 2022 that has significantly affected, or may significantly affect the company's operations, the results of those operations, or the company's state of affairs in future financial years.

Notes To The Financial Statements

FOR THE YEAR ENDED 31 DECEMBER 2022

	2022 \$	2021 \$
29 Cash Flow Information		
a) Reconciliation of Cash		
Cash and cash equivalents consist of cash on hand and balances with banks, and investments in money market instruments. Cash and cash equivalents included in the cash flow statement comprise the following balance sheet amounts:		
Cash at bank and on hand	13,992,133	15,007,314
b) Reconciliation of net cash provided by operating activities to profit after income tax		
Operating profit (loss) after income tax	4,059,502	2,097,104
Adjustments:		
(Gain) / Loss on sale of non-current assets	414,664	79,965
Impairment loss	283,302	-
Depreciation	3,229,528	2,691,475
Investing flows in operating profits	-	36,000
Financing flows in operating profits	43,955	49,729
(Increase) Decrease in inventories	(112,873)	(52,504)
(Increase) Decrease in receivables	42,969	(83,206)
(Increase) Decrease in accrued income	(12,578)	1,312
(Increase) Decrease in prepayments	(28,222)	(106,983)
Increase (Decrease) in trade and other creditors	(100,013)	865,265
Increase (Decrease) in employee provisions	209,903	330,422
Increase (Decrease) in other provisions	92,260	24,627
Increase (Decrease) in tax liabilities	(14,413)	17,663
Increase (Decrease) in income in advance	164,130	(87,628)
Movement in balances relating to amalgamation	(703,760)	(162,560)
	<u>7,568,354</u>	<u>5,700,681</u>

Notes To The Financial Statements

FOR THE YEAR ENDED 31 DECEMBER 2022

	2022 \$	2021 \$
30 Company Details		
The registered office of the company is:		
Cnr Chuter Avenue, Ramsgate Road, Sans Souci NSW 2219		
The principal place of business is:		
Cnr Chuter Avenue, Ramsgate Road, Sans Souci NSW 2219		
The principal activities of the company are that of a Registered Club.		
31 Disclosure Requirements under Section 41E of the Registered Clubs Act		
<u>Core and Non-core Property</u>		
Section 41E of the Act defines core property as meaning any real property owned or occupied by a registered club that comprises:		
(a) the defined premises of the club; or		
(b) any facility provided by the club for use of its members and their guests; or		
(c) any other property declared, by resolution passed by a majority of the members present at a general meeting of the ordinary members of the club, to be core property of the club.		
Non-core property is defined as meaning any real property owned or occupied by the club that is not core property.		
The company has the following core property:		
- Club premises at Cnr Chuter Avenue & Ramsgate Road, Sans Souci NSW 2219		
- Club premises at 98B Rocky Point Road, Fingal Bay NSW 2315		
- Club premises at 24 Oliver Street, Heathcote NSW 2233		
- Club premises at 1029 Old Princes Highway, Engadine NSW 2233		
The company has the following non-core property:		
- Lot 543 and Lot 544 in DP 46853 at 98B Rocky Point Road, Fingal Bay NSW 2315		
- Commercial premises at 16 Market Street, Fingal Bay NSW 2315		
- Lot 1 in DP 593318 at 1025 Old Princes Highway, Engadine NSW 2233		

Director's Declaration

The directors of the company declare that:

1. The financial statements and notes, as set out on pages 6 to 31, are in accordance with the Corporations Act 2001 including:
 - (a) giving a true and fair view of the company's financial position as at 31 December 2022 and of its performance as represented by the results of its operations and its cash flows for the year ended on that date; and
 - (b) complying with Australian Accounting Standards - Simplified Disclosures and the Corporations Regulations 2001; and
2. In the directors' opinion there are reasonable grounds to believe that the company will be able to pay its debts as and when they become due and payable.

This declaration is made in accordance with a resolution of the Board of Directors.

Director:


Sallianne Robyn Faulkner

Dated this 22nd day of March 2023

Independent Auditor's Report



(02) 8522 4500
info@mahergroup.com.au
Suite 6, 1 Box Road,
Caringbah NSW 2229
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INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF RAMSGATE RSL MEMORIAL CLUB LTD ABN: 15 000 967 340

Auditor's Opinion

We have audited the accompanying financial report of Ramsgate RSL Memorial Club Ltd (the company), which comprises the statement of financial position as at 31 December 2022, and the statement of profit or loss and other comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, and notes to the financial statements comprising a summary of significant accounting policies and other explanatory information, and the directors' declaration.

In our opinion, the accompanying financial report of the company is in accordance with the Corporations Act 2001, including:

- (a) giving a true and fair view of the company's financial position as at 31 December 2022 and of its financial performance for the year then ended; and
- (b) complying with Australian Accounting Standards - Simplified Disclosures and the Corporations Regulations 2001.

Basis for Auditor's Opinion

We conducted our audit in accordance with Australian Auditing Standards. Those standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance about whether the financial report is free from material misstatement. Our responsibilities under those standards are further described in the Auditor's Responsibility section of our report.

We are independent of the company in accordance with the Corporations Act 2001 and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 Code of Ethics for Professional Accountants (the code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information

The directors of the company are responsible for the other information. The other information comprises the information included in the directors' report, but does not include the financial report and our auditor's report thereon.

| Accounting & Tax

| Audit

| Financial Advice

| Finance Broking

| Business Advisory

Liability limited by a scheme approved under Professional Standards Legislation

Independent Auditor's Report



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INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF RAMSGATE RSL MEMORIAL CLUB LTD ABN: 15 000 967 340

Our opinion on the financial report does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Directors' Responsibility for the Financial Report

The directors of the company are responsible for the preparation of the financial report and have determined that the basis of preparation described in Note 1 to the financial report is appropriate to meet the requirements of the Corporations Act 2001 and Australian Accounting Standards - Simplified Disclosures and is appropriate to meet the needs of the members. The directors' responsibility also includes such internal control as the directors determine necessary to enable the preparation of a financial report that is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditor's Responsibility

Our responsibility is to express an opinion on the financial report based on our audit. Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit.

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INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF RAMSGATE RSL MEMORIAL CLUB LTD ABN: 15 000 967 340

We identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

We obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the company's internal control.

We evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the directors.

We conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the company to cease to continue as a going concern.

We evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Maher Group Assurance Pty Limited

A handwritten signature in blue ink, appearing to read 'J. Maher', written over a horizontal line.

Jason Maher

Taren Point

Dated this 22nd day of March 2023

| Accounting & Tax

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Work, Health & Safety (WH&S) Report

Our Commitment

Ramsgate RSL and its Directors are committed to ensuring the health and safety of workers and others affected by our work activities. We place the highest priority on making sure work activities are carried out safely and reasonable measures are taken to remove (or reduce if they can't be eliminated) risks to the health and safety of workers and others. We are committed to ensuring we comply with relevant legislation, applicable Codes of Practice and Australian Standards.

During 2022 the Team turned their focus to the below areas

Training: Employees have completed their mandatory WH&S training, and our training program remains up-to-date with the latest regulations and best practices.

Incident Reporting: We have maintained a robust incident reporting system, and all incidents are reviewed and documented to ensure we can identify and address any potential hazards.

Risk Assessments: Our Risk Register and Risk Assessments have been reviewed, and appropriate control measures have been implemented to minimize the risk of injury to our employees.

Safety Inspections: Regular safety inspections have been carried out, and any identified hazards have been promptly addressed to maintain a safe working environment.

Overall, we remain committed to maintaining a safe working environment for all of our employees and ensuring that our WH&S program continues to meet the highest standards.

Did you know?

THIS CLUB MAGAZINE IS MADE
FROM RECYCLABLE PRODUCTS!

RAMSGATE RSL'S ENVIRONMENTAL Initiatives



KEEP CUPS



REUSABLE
CARRY BAGS



RECYCLABLE
PAPER STRAWS



RECYCLING
BINS



RE-USE OF COFFEE
GRIND FOR GARDENING

Year in Review



ANZAC Care Packages



Beachside Dash



Giving Tree



Heart 180



Indigenous Sporting Round



International Nurses Day



Jeans for Genes



Learning Links



March On Challenge



NAIDOC Week



PCYC Basketball



Red for Research



School Care Project



Settlement Camp



Sutherland 2 Surf



*The Settlement
Edward St Festival*



*The Settlement
Mental Health Event*



*Walk Against
Domestic Violence*



*Cultural Immersion
Program*



Jeans for Genes Day



Port Stephens Koalas



*Soldier On Pathways
Program*



Street Library

Notes

[illegible]

Notes

[illegible]

RamsgateRSL
MEMORIAL CLUB



Cnr Ramsgate Rd & Chuter Ave
Sans Souci

02 9504 8000

www.ramsgatersl.com.au