

RamsgateRSL  
MEMORIAL CLUB

# ANNUAL REPORT 2021



# Our Vision

*Together We Create the Club our Community Chooses*

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# President's Report



Dear Members,

On behalf of the Ramsgate RSL Memorial Club Limited Board of Directors, I am pleased to present the 2021 Annual Report and advise that the 2021 financial result is a profit of \$15,494,713 (2020 profit: \$3,234,006). This result incorporates the gain on amalgamation with Fingal Bay Sports Club of \$13,397,609. Overall a very pleasing result due to 2021 again dealing our Club, our community and our industry a COVID curve ball.

We have continued to focus on delivering your Club in a safe manner, ensuring that our members are looked after appropriately and can rejoin family and friends in enjoying our facilities.

Further, I extend our sincere thank you to our management and staff for their dedication to our members and guests. As a Board, we have remained supportive of the careful approaches for our staff to ensure their safety also. They have repaid this support with loyalty and we remain one of the few clubs that has maintained

its staffing levels during this challenging period.

It was wonderful to see ANZAC Day back to its previous attendances, for our sub-Branch, veterans and our community in general. As always, ANZAC Day is a day to commemorate at Ramsgate. We are thankful to those who have gone before us have allowed us to live, love and play in a peaceful Australia.

Ramsgate RSL Memorial Club continues to support our local junior and senior sporting groups, in particular so that the youth of our area can participate in their chosen sport and activity whilst gaining leadership and community skills, we see this as very important for a prosperous community. Importantly we were also able to continue to support local charities to ensure that the disadvantaged in our community are looked out for. Such is the strength of a great Club in a local community and truly reflect our values of respect, trust and friendliness.

Thank you to the volunteers that work behind the scenes tirelessly to support these groups, whilst the Club can assist in some way, it is your dedication that delivers the benefits to all. Whether it is line marking, umpiring, arranging uniforms, grading teams... these are all vitally important, thank you for what you do.

In 2021, Ramsgate RSL Memorial Club joined with Fingal Bay Sports Club and work has begun on the improvements – Fingal Bay is another beautiful spot on our coastline, I welcome all members of Fingal Bay Sports Club to the Ramsgate family. We have increased our support of the local sporting groups and charities in this lovely area too which is very pleasing.

Further, in December, having completed necessary due diligence, the Board received unanimously support for the amalgamation of our Club with Club Heathcote. Club Heathcote is a terrific local venue that is friendly and welcoming. We are looking forward to the final approvals from our regulator and we will add the Club Heathcote members to our Ramsgate family very soon.

Your Board remains focussed on best practice governance to ensure we build sustainable businesses, with a firm lens on our community and our future. The Board strategy for growth seeks to strengthen our future and deliver for all our members – our venues will continue to welcome and be the clubs our local communities want to belong to. Local clubs are very important centrepieces of all our communities and it is great to see that we can successfully build on these strengths.

To our Chief Executive Officer, David Moorcroft, we are grateful for your dedication and vision. On behalf of all our members, thank you for your skilful implementation of these important strategies and for guiding our management and staff into the future at all our venues.

Members, with your ongoing support, we will continue to identify, and design strategies that will deliver our clubs for our communities for many, many years to come.

I look forward to sharing a less challenging and safer year ahead with you all.

Yours Sincerely,  
Sallianne Faulkner

# CEO's Report



On behalf of the Board of Directors, it gives me great pleasure to present the Ramsgate RSL Memorial Club's Annual Report for the period ending 31 December 2021.

After successfully recovering from the 2020 lockdown, who would have imagined we would enter into another, even lengthier one. Reflecting on the previous year, I present this Report with mixed emotions but with a real sense of achievement about how Ramsgate RSL continues to evolve.

In 2021, the Board of Directors and Senior Leadership Team continued to work hard on strategic planning, with a continuing emphasis on the vision for Ramsgate RSL – together, we create the Club the community chooses. This vision remains as relevant today as the day it was created. We remain focused on our people and community, and providing great facilities for the entire community.

Despite the unusual year, during 2021 the Ramsgate team also focused on growth. As a result of many months of work by

the team, it gives me great pleasure to introduce both Fingal Bay Sports Club (FBSC) and Club Heathcote to the Ramsgate family.

The FBSC amalgamation became official in May 2021. The Club is located in Port Stephens – an amazing part of the north coast and definitely a destination worth visiting. A lot of work has already been invested in engaging with the local community and strengthening an already solid membership, with a major renovation also to begin on 2 May 2022.

The Club Heathcote amalgamation was recently unanimously voted by both clubs to move ahead at their special general meetings, with the amalgamation to be finalised in coming months. We are excited about this opportunity to see future growth as a community organisation. We will work closely with the management of Club Heathcote to reinvigorate the Club as a key part of the community

The effects of COVID-19 continue to challenge us. The impact of social distancing, restricted venue capacities, and a general reluctance for people to socialise has resulted in a slow transition back to normality. I would like to personally thank all our members for continuing to support Ramsgate RSL and showing our staff sincere cooperation and patience over the past 12 months. We hope the worst is now behind us and that our community will continue to grow in confidence as we seek to create memorable experiences our locals and friends have come to know and love here at Ramsgate RSL.

The Club's financial position ending 2021 reflects the hard work and decision making of the Board and entire Ramsgate RSL team over the last 12 months. This work has not only enabled Ramsgate RSL to weather another Covid 19 storm, it continues to lay a platform for growth. Ramsgate RSL had a net accounting profit of \$15,494,713 this includes the gain on amalgamation of \$13,397,609 EBITDA of \$4,785,660 and revenue of \$19,304,844 for the 2021 year.

A significant reason for our success

continues to be our two dining areas, The Kitchen by Mikes Grill and Zen Restaurant. The quality and variety of food that these two operations deliver is exceptional. Thank you, Mike from The Kitchen by Mikes Grill and Linda and Ben from Zen.

As we move forward in 2022, it is important to recognise that the Club industry is evolving and changing. The Covid-19 pandemic has created a new normal that we must continue to navigate together. I want you to know that the Ramsgate team fully embraces change and the challenges and rewards that it brings, as we know that it ensures a positive future for your Club.

I would like to thank our President, Mrs Sallianne Faulkner, as well as the entire Board for their unwavering support over the last 12 months. I would also like to thank the great Ramsgate RSL team who continue to support the need for change and to reach for higher standards, and the management team who continue to inspire as leaders within our Club and community.

Most importantly, I wish to thank our valued members. Your loyalty to Ramsgate RSL, particularly over the last 12 months, has not gone unnoticed or unappreciated – thank you.

I look forward to the challenges and rewards that are ahead of us all

Kind Regards,  
David Moorcroft

# 2020 - 2021 CLUBGRANTS

Name of Recipient	Purpose	Total Cash	Total In-Kind	Category
Bayside Women's Shelter	A1 - Family Support/Emergency or Low Cost Accommodation	15150	0	CAT 1
Fair Fight Foundation Ltd	C5 - Health Promotion Initiatives	5000	0	CAT 1
Heartkids limited	A1 - Family Support/Emergency or Low Cost Accommodation	1500	0	CAT 1
Learning Links	B3 - Community Education Programs	9475	0	CAT 1
Marine Rescue NSW (Botany Port Hacking Unit)	A7 - Volunteer Emergency Services	5000	0	CAT 1
Morris Children's Fund Incorporated	A4 - Aged, Disability or Youth Services	5000	0	CAT 1
OEEGA NSW INC	C1 - Early Childhood Health/Child and Family Services	1000	0	CAT 1
Police Citizens Youth Clubs NSW PTY Limited - St George	B1 - Neighbourhood Centre/Youth Drop in Activities	10000	0	CAT 1
Rainbow Club	A4 - Aged, Disability or Youth Services	4807	0	CAT 1
Ramsgate Life Saving Club	B3 - Community Education Programs	15000	0	CAT 1
Royal Society for the prevention of cruelty to Animals NSW (RSPCA NSW)	A1 - Family Support/Emergency or Low Cost Accommodation	3000	0	CAT 1
Sans Souci Community Veggie Patch	D3 - Community Enterprises	8624	0	CAT 1
Shopfront Arts Co-op	B3 - Community Education Programs	6500	0	CAT 1
St George and Sutherland Medical Research Foundation (SSMRF)	C5 - Health Promotion Initiatives	7500	0	CAT 1
TAD	A4 - Aged, Disability or Youth Services	5625	0	CAT 1
The Settlement Neighbourhood Centre	B1 - Neighbourhood Centre/Youth Drop in Activities	12500	0	CAT 1
The Shepherd Centre - for Deaf Children	C1 - Early Childhood Health/Child and Family Services	10700	0	CAT 1
Veterans Benevolent Fund	A5 - Veteran Welfare Services	5000	0	CAT 1
Zonta Club of Botany Bay Inc	A1 - Family Support/Emergency or Low Cost Accommodation	1400	0	CAT 1
ANZAC Day Service	D - Community Activities	8399.81	0	CAT 2
Beverley Park Golf Club Limited	A - Sport	7500	0	CAT 2
Bridge Club	E - Club Facilities	0	4080	CAT 2
Brighton Beach Volleyball Association	A - Sport	2500	0	CAT 2
Brighton Le-Sands Public School	D - Community Activities	2000	0	CAT 2
Brighton Seagulls Junior Rugby League Club Inc	A - Sport	2000	1390	CAT 2
Cerebral Palsy Alliance	C - Health	3920.13	0	CAT 2
Children's Medical Research Institute	F - Medical Research	27.9	0	CAT 2
Community Fitness Classes	C - Health	0	11220	CAT 2
Cronulla Sutherland Water Polo Club Incorporated	A - Sport	2500	0	CAT 2
District 70 - Toastmasters International	E - Club Facilities	0	205	CAT 2
Girl Guides Australia	D - Community Activities	320	0	CAT 2
Green Options	E - Club Facilities	104710.32	0	CAT 2

Name of Recipient	Purpose	Total Cash	Total In-Kind	Category
Heart Research Australia	F - Medical Research	355.95	0	CAT 2
Heart180 Pty Ltd	C - Health	2204.54	0	CAT 2
Koala Conservation Australia Inc	J - Other (Please Specify)	80	0	CAT 2
Learning Links	B - Education	4489.09	0	CAT 2
Moorefield Girls High School	D - Community Activities	3000	0	CAT 2
National Breast Cancer Foundation	F - Medical Research	599.15	0	CAT 2
Order of AHEPA Australasia	E - Club Facilities	0	185	CAT 2
Probus Club of Rockdale Inc	E - Club Facilities	0	660	CAT 2
Ramsgate RSL Cricket Club	A - Sport	7500	1170	CAT 2
Ramsgate RSL Fishing Club	A - Sport	4000	0	CAT 2
Ramsgate RSL Flyaway Bowlers & Golfers	A - Sport	1200	0	CAT 2
Ramsgate RSL Football Club	A - Sport	35500	0	CAT 2
Ramsgate RSL Golf Club	A - Sport	3000	0	CAT 2
Ramsgate RSL Junior AFL Club	A - Sport	25000	865	CAT 2
Ramsgate RSL Mens Bowling Club	A - Sport	22500	0	CAT 2
Ramsgate RSL Netball Club	A - Sport	22500	2340	CAT 2
Ramsgate RSL Snooker Club	A - Sport	700	0	CAT 2
Ramsgate RSL Sub Branch	E - Club Facilities	0	2925	CAT 2
Ramsgate RSL Womens Bowling Club	A - Sport	7500	2365	CAT 2
Rockdale Junior Rugby Union Club	A - Sport	2500	0	CAT 2
Rockdale Musical Society Inc	D - Community Activities	475	0	CAT 2
Rotary Club of Rockdale City Inc	E - Club Facilities	0	3940	CAT 2
Sans Souci Girl Guides	D - Community Activities	520.45	0	CAT 2
Sans Souci Sea Devils Swim Club	A - Sport	2000	330	CAT 2
Service Veterans	E - Club Facilities	0	2420	CAT 2
Soldier On	C - Health	1000	0	CAT 2
Southern Cross Cycle Club	A - Sport	3000	0	CAT 2
St George & Sutherland Medical Research Foundation	C - Health	3022.73	0	CAT 2
St George District Athletic Club Inc	E - Club Facilities	0	1190	CAT 2
St George District Cricket Club Inc	A - Sport	5000	0	CAT 2
St George Football Association Inc	A - Sport	5000	390	CAT 2
St George Junior Dragontag Sports	A - Sport	5000	405	CAT 2
St Vincent de Paul Society	C - Health	1010	0	CAT 2
Stoma Support Group	E - Club Facilities	0	510	CAT 2
Sydney Catholic Schools Ltd	D - Community Activities	5000	0	CAT 2
The Leukaemia Foundation of Australia	F - Medical Research	512.5	0	CAT 2
The Salvation Army	G - Local Communities	13.92	0	CAT 2
Zone 13 Central & Southern Sydney Bowling Association Inc	E - Club Facilities	0	960	CAT 2

# Director's Report

## DIRECTORS' REPORT

Your directors present their report on Ramsgate RSL Memorial Club Ltd (the company) for the financial year ended 31 December 2021.

### Directors

The directors of the company at any time during or since the end of the financial year are as follows:

Name of Director	Position	Term	Qualifications, Experience & Responsibilities
Sallianne Faulkner	Director / President	Director 2012; 2015 - Current President 2015 - Current Club Member since 2001	<ul style="list-style-type: none"> <li>- Occupation - Self-Employed Engraver</li> <li>- General Manager Bayside Women's Shelter</li> <li>- Graduate of the Australian Institute of Company Directors</li> <li>- ClubsNSW Board Director</li> <li>- Club Keno Holdings Director</li> <li>- ClubBIZ Director</li> <li>- ClubsNSW Southern Metro Region Secretary/Treasurer</li> <li>- Sharks Aquatic Board Director</li> <li>- Rotarian - Rotary Club of Rockdale</li> <li>- Bayside City Council 5th Ward Progress and Ratepayer Association Secretary</li> <li>- Ramsgate RSL Cricket Club Patron</li> <li>- Ramsgate RSL Netball Club Patron</li> <li>- ClubsNSW Club Directors Institute Member</li> </ul>
Harry Clegg	Director / Vice President	Director 2015 - Current Vice President 2020 - Current Club Member since 1983	<ul style="list-style-type: none"> <li>- Occupation - Retired Licenced Electrician</li> <li>- Former Committee Member of Mens Golf Club</li> <li>- Former Committee Member of Flyaway Bowlers and Golfers Club</li> <li>- Ramsgate RSL Finance Committee</li> <li>- Chairperson of the Ramsgate RSL Facilities Committee</li> <li>- ClubsNSW Club Directors Institute Member</li> <li>- Responsible Service of Alcohol</li> <li>- Responsible Conduct of Gambling</li> </ul>
Gaspare Sciberras	Director	Director 2015 - Current Club Member since 2011	<ul style="list-style-type: none"> <li>- Occupation - Retired Business General Manager/Accountant</li> <li>- Member of Certified Practicing Accountants Australia</li> <li>- Registered Tax Agent</li> <li>- Chairperson of the Ramsgate RSL Finance Committee</li> <li>- ClubsNSW Club Directors Institute Member</li> <li>- Responsible Service of Alcohol</li> <li>- Responsible Conduct of Gambling</li> </ul>
Keith Wills	Director	Director 2015 - Current Club Member since 2004	<ul style="list-style-type: none"> <li>- Occupation - Retired Sales and Marketing Manager</li> <li>- MMOC Group Limited Board Director</li> <li>- Drive for Dough Foundation Limited Board Director</li> <li>- Ramsgate RSL Membership Committee</li> <li>- ClubsNSW Club Directors Institute Member</li> <li>- Responsible Service of Alcohol</li> <li>- Responsible Conduct of Gambling</li> </ul>



# Director's Report

## DIRECTORS' REPORT

Name of Director	Position	Term	Qualifications, Experience & Responsibilities
Ken Hughes	Director	Director 2015 - Current Club Member since 1988	<ul style="list-style-type: none"> <li>- Occupation - Retired Commander of the NSW Police Force</li> <li>- Bachelor of Education (Honours) Graduate</li> <li>- Graduate Certificate in Management</li> <li>- Graduate Diploma in Management</li> <li>- Chairperson of the Ramsgate RSL Disciplinary Committee</li> <li>- Ramsgate RSL AFL Patron</li> <li>- ClubsNSW Club Directors Institute Member</li> <li>- Responsible Service of Alcohol</li> <li>- Responsible Conduct of Gambling</li> </ul>
Tanya Hill	Director	Director June 2021- Current Club Member since 2020	<ul style="list-style-type: none"> <li>- Occupation - Executive Manager, Barringtons</li> <li>- ClubsNSW Club Directors Institute Member</li> <li>- Responsible Service of Alcohol</li> <li>- Responsible Conduct of Gambling</li> <li>- Diploma Business &amp; Event Management</li> <li>- Diploma Leadership &amp; Management</li> <li>- ACAMS Member</li> <li>- Ramsgate RSL Membership Committee</li> </ul>
Terence Healey	Director	Director 2015 - October 2021 Vice President 2015 - 2020 Club Member since 2005	<ul style="list-style-type: none"> <li>- Occupation - Self-Employed Accounting Consultant</li> <li>- Diploma in Accounting</li> <li>- Member of the National Institute of Accountants</li> <li>- Member of the Australian Law Practice Managers Association (ALPMA)</li> <li>- Member of the Ramsgate RSL Finance Committee</li> <li>- ClubsNSW Club Directors Institute Member</li> <li>- Responsible Service of Alcohol</li> <li>- Responsible Conduct of Gambling</li> </ul>

### Director meeting attendances

The number of Board meetings held and attended by each director were as follows:

Name of Director	Director Identification Number	Number of Board meetings held	Number of Board meetings attended
Sallianne Faulkner	036 96709 73938 67	12	12
Harry Clegg	036 58469 11534 31	12	11
Gaspere Sciberras	036 35524 22430 51	12	10
Keith Wills	036 07822 19309 61	12	12
Ken Hughes	036 56466 05652 63	12	11
Tanya Hill (appointed 02/05/2021)	036 00207 96590 02	8	6
Terence Healey (resigned 20/10/2021)	N/A	6	4

### Members' limited liability

In accordance with the Constitution of the company, every member of the company undertakes to contribute an amount limited to \$5.00 per member in the event of the winding up of the company during the time that he/she is a member or within one year thereafter. Based on the number of members at 31 December 2021, the total members' liability would be \$111,585.

### Operating results

The profit of the company for the financial year after providing for income tax amounted to \$2,097,104.

# Director's Report

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## **Short-term objectives**

The short-term objectives are to understand and deliver the needs of the members of the company and the community in a competitive marketplace.

## **Long-term objectives**

The long-term objectives are to provide infrastructure to achieve the short-term objectives and to provide financial profitability and sustainability of the company.

## **Strategy for achieving the objectives**

In order to achieve the short and long term objectives, the company will:

- respect the company's origins and practices;
- ensure legal compliance and appropriate governance including manage potential risk form legislative changes;
- improve revenue, profitability and membership numbers;
- provide members with improved facilities; and
- be an employer of choice.

## **Principal activities**

The principal activities of the company during the course of the financial year consisted of the conduct and promotion of a licensed social club for its members. There have been no significant changes in the nature of these activities during the year.

## **Performance measurement**

The company will continue to evaluate and assess the effectiveness of its commercial operation, assess and develop its financial performance, evaluate competition via environmental scanning and continue to make a valuable contribution to the community. In doing so, the company will seek to secure its financial viability.

## **Indemnification and insurance of directors and officers**

During or since the financial year, the company has paid premiums in respect of a contract insuring all the directors of the club against legal costs incurred in defending proceedings for conduct involving:

- (a) a wilful breach of duty; or
- (b) a contravention of sections 182 or 183 of the Corporations Act 2001, as permitted by section 199B of the Corporations Act 2001.

## **Indemnification of auditors**

To the extent permitted by law, the company has agreed to indemnify its auditors, Maher Partners Assurance Pty Limited, as part of the terms of its audit engagement agreement against claims by third parties arising from the audit (for an unspecified amount). No payment has been made to indemnify Maher Partners Assurance Pty Limited during or since the financial year.

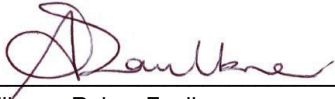
# Director's Report

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## **Auditor's independence declaration**

A copy of the auditor's independence declaration as required under section 307C of the Corporations Act 2001 is set out on page 5.

Signed in accordance with a resolution of the Board of Directors:

Director:   
Sallianne Robyn Faulkner

**Dated this 16th day of March 2022**

# Auditor's Independence Declaration



(02) 8522 4500  
info@mahergroup.com.au  
Suite 6, 1 Box Road,  
Caringbah NSW 2229  
mahergroup.com.au

## AUDITOR'S INDEPENDENCE DECLARATION UNDER SECTION 307C OF THE CORPORATIONS ACT 2001 TO THE DIRECTORS OF RAMSGATE RSL MEMORIAL CLUB LTD

I declare that, to the best of my knowledge and belief, during the year ended 31 December 2021 there have been:

- (i) no contraventions of the auditor independence requirements of the Corporations Act 2001 in relation to the audit; and
- (ii) no contraventions of any applicable code of professional conduct in relation to the audit.

**Maher Group Assurance Pty Limited**

A handwritten signature in blue ink, appearing to read 'J. Maher', written over a horizontal line.

Jason Maher

Taren Point

**Dated this 16th day of March 2022**

# Statement Of Profit Or Loss & Other Comprehensive Income

## FOR THE YEAR ENDED 31 DECEMBER 2021

	Note	2021 \$	2020 \$
Revenue	2	19,304,844	19,704,460
Cost of sales and consumables		(972,063)	(767,573)
Advertising, entertainment, marketing, promotion expenses		(1,132,063)	(1,022,575)
Employee benefits expenses		(5,257,076)	(4,766,648)
Gaming compliance and overheads		(4,045,644)	(4,443,008)
Property, insurance and occupancy expenses		(1,736,495)	(1,694,028)
Other expenses		(1,375,843)	(1,031,136)
<b>Profit before interest, tax, depreciation and amortisation</b>	<b>3</b>	<b>4,785,660</b>	<b>5,979,492</b>
Depreciation and amortisation expenses	3	(2,691,475)	(2,780,619)
<b>Profit from operating activities</b>	<b>3</b>	<b>2,094,185</b>	<b>3,198,873</b>
Finance income	2	52,948	90,876
Finance costs	3	(50,029)	(55,743)
<b>Net finance income</b>	<b>3</b>	<b>2,919</b>	<b>35,133</b>
<b>Profit before income tax</b>	<b>3</b>	<b>2,097,104</b>	<b>3,234,006</b>
Income tax expense	4	-	-
<b>Profit for the year</b>		<b>2,097,104</b>	<b>3,234,006</b>
<b>Other comprehensive income after tax</b>			
Gain on amalgamation		13,397,609	-
<b>Total comprehensive income for the year</b>		<b>15,494,713</b>	<b>3,234,006</b>

The accompanying notes form part of these financial statements.

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# Statement Of Financial Position

AS AT 31 DECEMBER 2021

	Note	2021 \$	2020 \$
<b>ASSETS</b>			
<b>CURRENT ASSETS</b>			
Cash and cash equivalents	5	15,007,314	13,931,567
Trade and other receivables	6	120,973	39,079
Inventories	7	134,657	82,153
Other current assets	8	784,923	132,940
<b>TOTAL CURRENT ASSETS</b>		<u>16,047,867</u>	<u>14,185,739</u>
<b>NON-CURRENT ASSETS</b>			
Trade and other receivables	6	1,600,000	-
Financial assets	9	100,000	-
Property, plant and equipment	10	24,445,357	12,075,749
Investment property	11	195,817	-
Intangible assets	12	2,301,004	1,901,004
<b>TOTAL NON-CURRENT ASSETS</b>		<u>28,642,178</u>	<u>13,976,753</u>
<b>TOTAL ASSETS</b>		<u>44,690,045</u>	<u>28,162,492</u>
<b>LIABILITIES</b>			
<b>CURRENT LIABILITIES</b>			
Trade and other payables	13	2,498,729	1,633,464
Lease liabilities	14	111,342	54,713
Employee benefits	15	846,316	514,053
Provisions	16	80,888	56,261
Tax liabilities		-	(17,663)
Other current liabilities	17	89,806	190,044
<b>TOTAL CURRENT LIABILITIES</b>		<u>3,627,081</u>	<u>2,430,872</u>
<b>NON-CURRENT LIABILITIES</b>			
Lease liabilities	14	801,591	975,729
Employee benefits	15	61,530	63,371
Other non-current liabilities	17	49,448	36,838
<b>TOTAL NON-CURRENT LIABILITIES</b>		<u>912,569</u>	<u>1,075,938</u>
<b>TOTAL LIABILITIES</b>		<u>4,539,650</u>	<u>3,506,810</u>
<b>NET ASSETS</b>		<u>40,150,395</u>	<u>24,655,682</u>
<b>EQUITY</b>			
Reserves		13,397,609	-
Retained earnings	18	26,752,786	24,655,682
<b>TOTAL EQUITY</b>		<u>40,150,395</u>	<u>24,655,682</u>

The accompanying notes form part of these financial statements.

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# Statement Of Changes In Equity

## FOR THE YEAR ENDED 31 DECEMBER 2021

Note	Retained Earnings \$	Amalgamation Reserve \$	Total \$
<b>Balance at 1 January 2020</b>	21,421,676	-	21,421,676
Profit (Loss) attributable to members	3,234,006	-	3,234,006
<b>Balance at 31 December 2020</b>	<u>24,655,682</u>	-	<u>24,655,682</u>
Profit (Loss) attributable to members	2,097,104	-	2,097,104
Gain on amalgamation	-	13,397,609	13,397,609
<b>Balance at 31 December 2021</b>	<u>26,752,786</u>	<u>13,397,609</u>	<u>40,150,395</u>

The accompanying notes form part of these financial statements.

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# Statement Of Cash Flows

## FOR THE YEAR ENDED 31 DECEMBER 2021

	2021 \$	2020 \$
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
Receipts from customers and other	19,298,047	19,705,746
Payments to suppliers and employees	(13,651,326)	(12,838,726)
Interest received	54,260	101,226
Finance costs paid	(300)	(516)
<b>Net cash provided by operating activities</b>	<b>25</b> <u>5,700,681</u>	<u>6,967,730</u>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
Proceeds from sale of property, plant and equipment	158,420	39,500
Proceeds from amalgamation	162,798	-
Payments for property, plant and equipment	(2,179,542)	(2,730,335)
Payments for investment property	(740,817)	-
Payments for investments	(100,000)	-
Payments for other non current assets	(1,600,000)	-
<b>Net cash used in investing activities</b>	<u>(4,299,141)</u>	<u>(2,690,835)</u>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>		
Repayment of borrowings	(153,595)	-
Repayment of lease liabilities	(172,198)	(164,966)
<b>Net cash used in financing activities</b>	<u>(325,793)</u>	<u>(164,966)</u>
Net increase in cash held	1,075,747	4,111,929
Cash at beginning of financial year	13,931,567	9,819,638
<b>Cash at end of financial year</b>	<b>25</b> <u><u>15,007,314</u></u>	<u><u>13,931,567</u></u>

The accompanying notes form part of these financial statements.



# Notes To The Financial Statements

FOR THE YEAR ENDED 31 DECEMBER 2021

## 1 Summary of Significant Accounting Policies

The financial statements cover Ramsgate RSL Memorial Club Ltd (the company) as an individual entity. Ramsgate RSL Memorial Club Ltd is a company limited by guarantee, incorporated and domiciled in Australia.

### Basis of Preparation

The financial statements are general purpose financial statements that have been prepared in accordance with Australian Accounting Standards - Reduced Disclosure Requirements and Interpretations issued by the Australian Accounting Standards Board (AASB) and the Corporations Act 2001. The company is a not-for-profit entity for financial reporting purposes under Australian Accounting Standards.

The financial statements, except for the cash flow information, have been prepared on an accruals basis and are based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and financial liabilities.

The financial statements are presented in Australian dollars, which is the company's functional currency, and have been rounded to the nearest dollar.

Material accounting policies adopted in the preparation of these financial statements are presented below and have been consistently applied unless otherwise stated.

The financial statements were authorised for issue on 16 March 2022 by the directors of the company.

### Accounting Policies

#### Cash and Cash Equivalents

Cash and cash equivalents comprises cash on hand, demand deposits and short-term investments which are readily convertible to known amounts of cash and which are subject to an insignificant risk of change in value.

#### Trade and Other Receivables

Trade receivables are recognised initially at the transaction price (i.e. cost) and are subsequently measured at cost less provision for doubtful debts. Receivables expected to be collected within 12 months of the end of the reporting period are classified as current assets. All other receivables are classified as non-current assets.

At the end of each reporting period, the carrying amount of trade and other receivables is reviewed and an allowance for doubtful debts is recognised when there is objective evidence that individual receivables are not recoverable.

# Notes To The Financial Statements

FOR THE YEAR ENDED 31 DECEMBER 2021

## Inventories

Inventories are measured at the lower of cost and net realisable value. Costs are assigned on a weighted-average basis.

Net realisable value is the estimated selling price in the ordinary course of business, less the estimated costs of completion and the costs necessary to make the sale. Net realisable value is estimated using the most reliable evidence available at the reporting date and inventory is written down through an obsolescence provision if necessary.

## Property, Plant and Equipment

Each class of property, plant and equipment is carried at cost less any accumulated depreciation and impairment losses.

### Property

Buildings and Leasehold improvements are measured on the cost basis less depreciation.

### Plant and equipment

Plant and equipment are measured on the cost basis less depreciation and impairment losses.

The carrying amount of plant and equipment is reviewed annually by directors to ensure it is not in excess of the recoverable amount from these assets. The recoverable amount is assessed on the basis of the expected net cash flows that will be received from the assets' employment and subsequent disposal. The expected net cash flows have been discounted to their present values in determining recoverable amounts.

### Depreciation

The depreciable amount of all fixed assets including building and capitalised lease assets is depreciated on a straight line basis over their useful lives to the company commencing from the time the asset is held ready for use. Leasehold improvements are depreciated over the shorter of either the unexpired period of the lease or the estimated useful lives of the improvements.

The depreciation rates used for each class of depreciable assets are:

Class of Fixed Asset	Depreciation Rate
Buildings & Leasehold Improvements	2.5 - 24.0%
Plant & Equipment	5.0 - 20.0%

# Notes To The Financial Statements

FOR THE YEAR ENDED 31 DECEMBER 2021

The estimated useful life for each class of depreciable assets are:

Class of Fixed Asset	Useful Life
Buildings & Leasehold Improvements	4 - 40 Years
Plant & Equipment	5 - 20 Years

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at each balance sheet date.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains or losses are included in the statement of profit or loss and other comprehensive income.

## Investment Property

Investment property is held to generate long-term rental yields and capital growth. Investment property is carried at fair value, determined annually by independent valuers. Changes to fair value are recorded in the statement of comprehensive income as other income or expenses.

## Impairment of Non-Financial Assets

Non-financial assets are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable.

Where assets do not operate independently of other assets, the recoverable amount of the relevant cash-generating unit (CGU) is estimated.

The recoverable amount is the higher of the fair value less costs of disposal and the value in use. Value in use is the present value of the future cash flows expected to be derived from an asset or cash-generating unit.

Where the recoverable amount is less than the carrying amount, an impairment loss is recognised in the statement of profit or loss and other comprehensive income.

Reversal indicators are considered in subsequent periods for all assets which have suffered an impairment loss.

# Notes To The Financial Statements

FOR THE YEAR ENDED 31 DECEMBER 2021

## Leases

### The company as a lessee

The company assesses whether a contract is or contains a lease, at inception of a contract. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. In such instances, the company recognises a right-of-use asset and a corresponding lease liability with respect to all lease agreements, except for short term leases, cancellable leases that if cancelled by the lessee the losses associated with the cancellation are borne by the lessor and low value leased assets. For these leases, the company recognises the lease payments as an operating expense on a straight-line basis over the term of the lease unless another systematic basis is more representative of the time pattern in which economic benefits from the leased assets are consumed.

### Measurement and presentation of lease liability

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted by using the rate implicit in the lease. If this rate cannot be readily determined, the company uses its incremental borrowing rate.

The following items are also included in the measurement of the lease liability:

Fixed lease payments offset by any lease incentives;

Variable lease payments, for lease liabilities which are tied to a floating index;

The amounts expected to be payable to the lessor under residual value guarantees;

The exercise price of purchase options (if it is reasonably certain that the option will be exercised); and

Payments of penalties for terminating leases, if the lease term reflects the lease terminating early.

The lease liability is separately disclosed on the statement of financial position. The liabilities which will be repaid within twelve months are recognised as current and the liabilities which will be repaid in excess of twelve months are recognised as non-current.

The lease liability is subsequently measured by reducing the balance to reflect the principal lease repayments made and increasing the carrying amount by the interest on the lease liability.

The company is required to remeasure the lease liability and make an adjustment to the right of use asset in the following instances:

The term of the lease has been modified or there has been a change in the company assessment of the purchase option being exercised, in which case the lease liability is remeasured by discounting the revised lease payments using a revised discount rate;

# Notes To The Financial Statements

FOR THE YEAR ENDED 31 DECEMBER 2021

A lease contract is modified and the lease modification is not accounted for as a separate lease, in which case the lease liability is remeasured by discounting the revised lease payments using a revised discount rate; and

The lease payments are adjusted due to changes in the index or a change in expected payment under a guaranteed residual value, in which cases the lease liability is remeasured by discounting the revised lease payments using the initial discount rate. However, if a change in lease payments is due to a change in a floating interest rate, a revised discount rate is used.

## **Measurement and presentation of right-of-use asset**

The right-of-use assets recognised by the company comprise the initial measurement of the related lease liability, any lease payments made at or before the commencement of the contract, less any lease incentives received and any direct costs. Costs incurred by the company to dismantle the asset, restore the site or restore the asset are included in the cost of the right-of-use asset.

It is subsequently measured under the cost model with any accumulated depreciation and impairment losses applied against the right-of-use asset. If the cost of the right-of-use asset reflects that the company will exercise a purchase option, the right-of-use asset is depreciated from the commencement date to the end of the useful life of the underlying asset. Otherwise, the company depreciates the asset over the shorter period of either the useful life of the asset or the lease term. The depreciation starts at the commencement date of the lease and the carrying value of the asset is adjusted to reflect the accumulated depreciation balance.

Any remeasurement of the lease liability is also applied against the right-of-use asset value.

The right-of-use assets are presented within Property, Plant and Equipment in the statement of financial position.

## **Intangibles**

### **Poker machine entitlements**

Poker machine entitlements are carried at cost less accumulated impairment losses. Poker machine entitlements are not amortised as they are deemed to have an indefinite useful life. Poker machine entitlements are tested for impairment annually.

## **Financial Assets**

Financial assets are initially recognised on the cost basis, including acquisition charges associated with the financial asset. The carrying amounts of financial assets are reviewed annually by the directors. The recoverable amounts are assessed from the quoted market value for shares in listed companies or the underlying net assets for other non listed corporations. The expected net cash flows from investments have not been discounted to their present value in determining the recoverable amounts, unless otherwise stated.

# Notes To The Financial Statements

FOR THE YEAR ENDED 31 DECEMBER 2021

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## Trade and Other Payables

Trade and other payables represent the liabilities at the end of the reporting period for goods and services received by the company that remain unpaid.

Trade payables are recognised at their transaction price. The carrying values are considered to be a reasonable approximation of the fair values. Trade payables are obligations on the basis of normal credit terms.

## Employee Benefits

Provision is made for the company's liability for employee benefits arising from services rendered by employees to balance date. Employee benefits that are expected to be settled within one year have been measured at the amounts expected to be paid when the liability is settled. Employee benefits payable later than one year have been measured at the present value of the estimated future cash outflows to be made for those benefits.

Contributions are made by the company to an employee superannuation fund and are charged as expenses when incurred.

## Provisions

Provisions are recognised when the company has a legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured. Provisions are measured at the present value of management's best estimate of the outflow required to settle the obligation at the end of the reporting year.

## Amalgamation

Club amalgamations are accounted for in accordance with AASB 3 Business Combinations using the acquisition method, with transaction costs directly attributable to the amalgamation forming part of the acquisition costs. This method involves recognising the fair values of the identifiable assets acquired and liabilities assumed. The difference between the above items represents gain on amalgamation in other comprehensive income.

# Notes To The Financial Statements

FOR THE YEAR ENDED 31 DECEMBER 2021

## Revenue and Other Income

Revenue is recognised when the amount of the revenue can be measured reliably, it is probable that economic benefits associated with the transaction will flow to the company and specific criteria relating to the type of revenue as noted below, has been satisfied.

All revenue is stated net of the amount of goods and services tax (GST).

Revenue is measured at the fair value of the consideration received or receivable and is presented net of returns, discounts and rebates.

### Sale of goods

Revenue from the sale of goods comprises revenue earned from the provision of food, beverage and other goods to members and other patrons and is recognised at the point the goods are provided as this corresponds to the transfer of significant risks and rewards of ownership of the goods.

### Interest revenue

Interest revenue is recognised using the effective interest rate method.

### Membership subscriptions

Membership subscriptions paid in advance are initially recognised as a liability. Revenue is recognised on a straight line basis over the membership period, based on the membership category for which subscriptions have been received.

### Sale of property, plant and equipment

The gain or loss on disposal of property, plant and equipment is calculated as the difference between the carrying amount of the asset at the time of disposal and the net proceeds on disposal (including incidental costs) and is recognised as other income or other expenses at the date control of the asset passes to the buyer.

### Other income

Other income is recognised on an accruals basis when the company is entitled to it.

## Borrowing Costs

All borrowing costs are recognised as an expense in the period in which they are incurred.

# Notes To The Financial Statements

FOR THE YEAR ENDED 31 DECEMBER 2021

## Income Tax

The income tax expense for the year is the tax payable on the current year's taxable income. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted by the reporting date.

Deferred income tax is provided on all temporary differences at the reporting date between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes.

Deferred tax assets and liabilities are recognised at the tax rates expected to apply when the assets are recovered or the liabilities are settled. Current and deferred tax is recognised as an expense in the income statement except when it relates to items credited or debited directly to equity, in which case the deferred tax is also recognised directly in equity.

Deferred tax assets are recognised to the extent that it is probable that sufficient taxable profits will be available, against which deductible temporary differences can be utilised.

The amount of benefits brought to account or which may be realised in the future is based on the assumption that no adverse change will occur in income taxation legislation, and the anticipation that the company will derive sufficient future assessable income to enable the benefit to be realised and comply with the conditions of deductibility imposed by the law.

## Goods and Services Tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Tax Office. In these circumstances, the GST is recognised as part of the cost of acquisition of the asset or as part of an item of the expense. Trade debtors and trade creditors in the Statement of Financial Position are shown inclusive of GST.

## Significant Event

The consequences of the Coronavirus (COVID-19) pandemic are continuing to be felt around the world, and its impact on the company, if any, has been reflected in its published results to date. Whilst it would appear that control measures and related government policies, including the roll out of the vaccine, have started to mitigate the risks caused by COVID-19, it is not possible at this time to state that the pandemic will not subsequently impact the company's operations going forward. The company now has experience in the swift implementation of business continuation processes should future lockdowns occur, and these processes continue to evolve to minimise any operational disruption. Management continues to monitor the situation both locally and internationally.

## Comparatives

Comparative figures have been adjusted to conform to changes in presentation for the current financial year.



# Notes To The Financial Statements

FOR THE YEAR ENDED 31 DECEMBER 2021

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## Critical Accounting Estimates and Judgments

The preparation of the financial statements requires management to make estimates and judgements regarding assumptions about current and future events affecting transactions and balances.

These estimates and judgements are based on the best information available at the time of preparing the financial statements, however as additional information is known then the actual results may differ from the estimates.

The significant estimates and judgements made have been described below.

### *Key estimates - Estimation of useful lives of assets*

The estimated useful lives and related depreciation charges for property, plant and equipment are determined by management. The useful lives could change significantly to those estimated.

### *Key judgments - Deferred tax assets*

Deferred tax assets are recognised for unused tax losses to the extent that it is probable that taxable profit will be available against which the losses can be utilised. Significant management judgement is required to determine the amount of deferred tax assets that can be recognised, based upon the likely timing and the level of future taxable profits, together with future tax planning strategies.

### *Key judgments - Long service leave provision*

The liability for long service leave is recognised and measured at the present value of the estimated future cash flows to be made in respect of all employees at reporting date. In determining the present value of the liability, attrition rates, salary growth rates and an appropriate discount factor have been considered.

### *Key judgments - Intangible assets*

Poker machine entitlements are tested for impairment annually. Management judgement is required in determining the factors relevant for calculating the recoverable amount of poker machine entitlements to assess whether any impairment exists.

# Notes To The Financial Statements

## FOR THE YEAR ENDED 31 DECEMBER 2021

	2021 \$	2020 \$
<b>2 Revenue</b>		
<b>Operating activities</b>		
Sale of goods	2,530,897	1,918,105
Rendering of services	15,244,218	16,123,633
Membership subscriptions	138,097	96,357
Rent received	83,303	114,081
Commissions and rebates received	232,784	212,420
Other revenue	1,075,545	1,239,864
	<u>19,304,844</u>	<u>19,704,460</u>
<b>Non-operating activities</b>		
Interest received	52,948	90,876
	<u>52,948</u>	<u>90,876</u>
Total revenue	<u><u>19,357,792</u></u>	<u><u>19,795,336</u></u>
<b>3 Profit</b>		
<b>Expenses</b>		
Cost of sales	972,063	767,573
<b>Finance costs</b>		
Bank interest	300	516
Leasing charges	49,729	55,227
	<u>50,029</u>	<u>55,743</u>
<b>Depreciation of property, plant and equipment</b>		
Depreciation - buildings	1,280,006	1,549,478
Depreciation - plant & equipment	1,411,469	1,231,141
	<u>2,691,475</u>	<u>2,780,619</u>
<b>Disposals</b>		
Loss on sale of assets	79,965	123,246
	<u>79,965</u>	<u>123,246</u>

# Notes To The Financial Statements

## FOR THE YEAR ENDED 31 DECEMBER 2021

	2021 \$	2020 \$
<b>4 Income Tax Expense</b>		
<b>Statement of profit or loss and other comprehensive income</b>		
<b>Current income tax</b>		
Current income tax charge	-	-
<b>Deferred tax</b>		
Origination and reversal of temporary differences	-	-
Income tax expense	-	-
Income tax expense reported in the statement of profit or loss and other comprehensive income	-	-
<b>Reconciliation between income tax expense and prima facie tax on accounting profit</b>		
Accounting profit / (loss) before income tax	2,097,104	3,234,006
Tax at Australia's statutory income tax rate of 26% (PY 27.5%)	545,247	889,352
<b>Adjust for tax effect of:</b>		
Income attributable to members	(43,422)	(58,659)
Expenses attributable to members	132,403	141,694
Mutuality principle	(859,147)	(1,255,031)
Other items (net)	260,412	242,514
Tax losses not utilised (utilised)	(35,493)	-
Income tax expense / (benefit)	-	(40,130)
<b>Deferred tax assets</b>		
Carrying amount of depreciable assets	165,151	261,080
Provisions and accruals	41,513	43,575
Employee entitlements	26,673	29,917
Cumulative unused tax losses	15,506	53,941
Gross deferred tax assets	248,843	388,513
Deferred tax assets not recognised	(248,843)	(388,513)
Net deferred tax assets	-	-
<b>Deferred tax liabilities</b>		
Deferred tax liabilities	-	-

Deferred tax assets arising from deductible temporary differences and unused tax losses have not been recognised to the extent that it is not probable that taxable profit will be available against which the deductible temporary differences and unused tax losses can be utilised.

# Notes To The Financial Statements

## FOR THE YEAR ENDED 31 DECEMBER 2021

	2021 \$	2020 \$
<b>5 Cash and Cash Equivalents</b>		
<b>Current</b>		
Cash at bank and on hand	<u>15,007,314</u>	<u>13,931,567</u>
<b>6 Trade and Other Receivables</b>		
<b>Current</b>		
Trade debtors	6,220	-
Other debtors	<u>114,753</u>	<u>39,079</u>
	<u>120,973</u>	<u>39,079</u>
<b>Non-Current</b>		
Loan - Heathcote RSL	<u>1,600,000</u>	<u>-</u>
<b>7 Inventories</b>		
<b>Current</b>		
At cost:		
Stock on hand	<u>134,657</u>	<u>82,153</u>
<b>8 Other Assets</b>		
<b>Current</b>		
Deposits	545,000	-
Prepayments	<u>239,923</u>	<u>132,940</u>
	<u>784,923</u>	<u>132,940</u>
<b>9 Other Financial Assets</b>		
<b>Non-Current</b>		
Shares in Unlisted Companies	<u>100,000</u>	<u>-</u>

# Notes To The Financial Statements

## FOR THE YEAR ENDED 31 DECEMBER 2021

	2021 \$	2020 \$
<b>10 Property, Plant and Equipment</b>		
<b>LAND AND BUILDINGS</b>		
<b>Land:</b>		
Freehold Land	7,600,000	-
	<u>7,600,000</u>	<u>-</u>
<b>Buildings:</b>		
Buildings and leasehold improvements	27,740,933	22,496,264
Less: Accumulated depreciation	(15,963,440)	(14,683,434)
	<u>11,777,493</u>	<u>7,812,830</u>
<b>Total land and buildings</b>	<u><u>19,377,493</u></u>	<u><u>7,812,830</u></u>
<b>PLANT AND EQUIPMENT</b>		
<b>Plant and equipment:</b>		
Plant and equipment	16,216,265	14,285,042
Less: Accumulated depreciation	(11,148,401)	(10,022,123)
	<u>5,067,864</u>	<u>4,262,919</u>
<b>Total plant and equipment</b>	<u>5,067,864</u>	<u>4,262,919</u>
<b>Total property, plant and equipment</b>	<u><u>24,445,357</u></u>	<u><u>12,075,749</u></u>

### Movements in carrying amounts

Movement in the carrying amounts for each class of property, plant and equipment between the beginning and the end of the current financial year.

	Land, buildings and leasehold improvements \$	Poker machines \$	Plant & Equipment \$	Total \$
Balance at 1 January 2020	8,475,528	2,520,148	1,420,349	12,416,025
Additions	1,075,865	1,062,830	591,640	2,730,335
Disposals	(61,307)	-	(101,439)	(162,746)
Revaluation increments/(decrements)	(127,778)	-	532	(127,246)
Depreciation expense	(1,549,478)	(878,423)	(352,718)	(2,780,619)
Balance at 31 December 2020	<u>7,812,830</u>	<u>2,704,555</u>	<u>1,558,364</u>	<u>12,075,749</u>
Additions	12,839,982	1,717,649	772,877	15,330,508
Disposals	-	(238,385)	-	(238,385)
Revaluation increments/(decrements)	4,687	-	(35,727)	(31,040)
Depreciation expense	(1,280,006)	(1,038,806)	(372,663)	(2,691,475)
Carrying amount at 31 December 2021	<u><u>19,377,493</u></u>	<u><u>3,145,013</u></u>	<u><u>1,922,851</u></u>	<u><u>24,445,357</u></u>

# Notes To The Financial Statements

## FOR THE YEAR ENDED 31 DECEMBER 2021

	2021 \$	2020 \$
<b>11 Investment Property</b>		
16 Market Street, Fingal Bay	195,817	-
	<u>195,817</u>	<u>-</u>
<b>12 Intangible Assets</b>		
Poker machine entitlements	2,301,004	1,901,004
	<u>2,301,004</u>	<u>1,901,004</u>
<b>13 Trade and Other Payables</b>		
<b>Current</b>		
Trade creditors	287,965	363,663
Other payables	2,210,764	1,269,801
	<u>2,498,729</u>	<u>1,633,464</u>
<b>Financial liabilities at amortised cost classified as trade and other payables</b>		
Trade and other payables:		
- Total current	2,498,729	1,633,464
- Total non-current	-	-
	<u>2,498,729</u>	<u>1,633,464</u>
Less: Other payables	<u>(2,210,764)</u>	<u>(1,269,801)</u>
Financial liabilities as trade and other payables	<u>287,965</u>	<u>363,663</u>
<b>14 Lease Liabilities</b>		
<b>Current</b>		
Lease liability	<u>111,342</u>	<u>54,713</u>
<b>Non-Current</b>		
Lease liability	<u>801,591</u>	<u>975,729</u>

# Notes To The Financial Statements

## FOR THE YEAR ENDED 31 DECEMBER 2021

	2021 \$	2020 \$
<b>15 Employee Benefits</b>		
<b>Current</b>		
Provision for annual leave	632,438	379,784
Provision for long service leave	213,878	134,269
	<u>846,316</u>	<u>514,053</u>
<b>Non-Current</b>		
Provision for long service leave	<u>61,530</u>	<u>63,371</u>
<b>16 Provisions</b>		
<b>Current</b>		
Provision for linked jackpots	80,888	56,261
	<u>80,888</u>	<u>56,261</u>
<b>17 Other Liabilities</b>		
<b>Current</b>		
Income in advance	14,220	123,447
Membership in advance	75,586	66,597
	<u>89,806</u>	<u>190,044</u>
<b>Non-Current</b>		
Membership in advance	<u>49,448</u>	<u>36,838</u>
<b>18 Retained Earnings</b>		
Retained earnings at the beginning of the financial year	24,655,682	21,421,676
Net profit attributable to members of the company	2,097,104	3,234,006
Retained earnings at the end of the financial year	<u>26,752,786</u>	<u>24,655,682</u>

# Notes To The Financial Statements

FOR THE YEAR ENDED 31 DECEMBER 2021

	2021 \$	2020 \$
<b>19 Capital and Leasing Commitments</b>		
<b>Operating Lease Commitments</b>		
Payable:		
Not later than one year	159,550	172,202
Later than one year but not later than two years	159,550	151,956
Later than two years but not later than five years	478,651	455,868
Later than five years	287,496	477,447
Minimum lease payments	1,085,247	1,257,473
Less future finance charges	(172,314)	(227,031)
Total operating lease liability	<u>912,933</u>	<u>1,030,442</u>
<b>Deferred Purchase Commitments</b>		
Payable:		
Not later than one year	100,356	56,928
Later than one year but not later than two years	100,356	56,928
Later than two years but not later than five years	77,761	56,928
Total deferred purchase liability	<u>278,473</u>	<u>170,784</u>
Deferred purchase commitments relate to poker machine purchases on deferred repayment terms. These are provided within the Other Payables account balance.		
<b>Capital Expenditure Commitments</b>		
In December 2021, the club signed a contract for the purchase of properties at 102 and 104 Alfred St, Sans Souci for \$3,270,000 and \$2,180,000 respectively. Deposits of \$327,000 and \$218,000 were paid on 3rd December 2021 and have been recognised in the financial statements as Other Assets at 31 December 2021. The properties settled on 24 January 2022 which is the point at which ownership is considered to pass and the investment properties will be recognised in the accounts of the club.	<u>4,905,000</u>	-



# Notes To The Financial Statements

## FOR THE YEAR ENDED 31 DECEMBER 2021

	2021 \$	2020 \$
<p>During the year, the club purchased a 2% shareholding in Clubs 4 Fun Pty Ltd in return for an interest-free repayable loan of \$150,000. The club advanced \$100,000 of this balance during the financial year in accordance with the terms of the shareholder's agreement. This advance has been reflected as a financial asset at 31 December 2021. The remaining loan balance of \$50,000 is due to be paid 12 months from the go-live date of the club's C4F site, which will be in November 2022.</p>	<u>50,000</u>	<u>-</u>
<p>There are no other capital expenditure commitments that have been contracted at balance date but not provided in the financial statements.</p>		
<p><b>20 Contingent Liabilities</b></p> <p><b>Bank guarantees</b> Totalizator Agency Board</p>	<u>10,000</u>	<u>5,000</u>
<p><b>21 Key Management Personnel</b></p> <p>Key management personnel, being those persons having authority and responsibility for planning, directing and controlling the activities of the entity, include the directors and senior management.</p> <p>The totals of remuneration paid to key management personnel of the company during the year are as follows:</p>		
<p>Key management personnel compensation</p>	<u><u>1,070,633</u></u>	<u><u>910,502</u></u>

# Notes To The Financial Statements

FOR THE YEAR ENDED 31 DECEMBER 2021

	2021 \$	2020 \$
<b>22 Related Party Transactions</b>		
Transactions between related parties are on normal commercial terms and conditions. These terms and conditions are no more favourable than those available to other parties unless otherwise stated.		
Transactions with related parties:		
Sallianne Faulkner (Director) has declared that she is a partner in N F Faulkner & Sons which was engaged by the club to provide plumbing services. This engagement was performed under normal market conditions at normal market rates.	46,293	29,970
<b>23 Amalgamation</b>		
On 30 April 2021, the company acquired all assets and liabilities of Fingal Bay Sports and Recreation Club Limited for nil consideration.		
The fair value of the assets and liabilities acquired as at the date of acquisition were:		
<b>Assets</b>		<b>\$</b>
Cash and cash equivalents		162,798
Receivables and other assets		129,357
Land		7,600,000
Buildings		4,312,986
Plant and equipment		1,237,980
Intangible assets		400,000
<b>Total assets</b>		<b>13,843,121</b>
<b>Liabilities</b>		
Payables and other liabilities		88,864
Debt		153,595
Provisions		178,839
Income in advance		24,214
<b>Total liabilities</b>		<b>445,512</b>
<b>Total identifiable net assets at fair value</b>		<b>13,397,609</b>

# Notes To The Financial Statements

FOR THE YEAR ENDED 31 DECEMBER 2021

	2021	2020
	\$	\$
<b>24 Events After the Reporting Period</b>		
<b>Amalgamation with Heathcote Services and Citizens Club Limited</b>		
The company signed a Memorandum of Understanding with Heathcote Services and Citizens Club Limited on 23 November 2021 proposing to amalgamate the two clubs. The members of Heathcote Services and Citizens Club Limited voted unanimously in favour of the proposed amalgamation at a General Meeting on the 19 December 2021, and the members of the company voted unanimously in favour at a General Meeting on 19 December 2021. The proposed amalgamation with Heathcote Services and Citizens Club Limited was approved by the Independent Liquor and Gaming Authority on 11 February 2022 with the formal date of amalgamation expected to be 29 April 2022.		
<b>Amalgamation with Engadine RSL and Citizens Club Limited</b>		
The company signed a Memorandum of Understanding with Engadine RSL and Citizens Club Limited on 21 February 2022 proposing to amalgamate the two clubs. Each club needs to convene separate general meetings for members to vote on the proposed amalgamation. As at the date of signing the financial report, these meetings had not yet occurred.		
No other matter or circumstance has arisen since 31 December 2021 that has significantly affected, or may significantly affect the company's operations, the results of those operations, or the company's state of affairs in future financial years.		

# Notes To The Financial Statements

## FOR THE YEAR ENDED 31 DECEMBER 2021

	2021 \$	2020 \$
<b>25 Cash Flow Information</b>		
<b>a) Reconciliation of Cash</b>		
Cash and cash equivalents consist of cash on hand and balances with banks, and investments in money market instruments. Cash and cash equivalents included in the cash flow statement comprise the following balance sheet amounts:		
Cash at bank and on hand	<u>15,007,314</u>	<u>13,931,567</u>
<b>b) Reconciliation of net cash provided by operating activities to profit after income tax</b>		
Operating profit (loss) after income tax	2,097,104	3,234,006
<b>Adjustments:</b>		
(Gain) / Loss on sale of non-current assets	79,965	123,246
Depreciation	2,691,475	2,780,619
Investing flows in operating profits	36,000	-
Financing flows in operating profits	49,729	55,227
(Increase) Decrease in inventories	(52,504)	(14,027)
(Increase) Decrease in receivables	(83,206)	1,286
(Increase) Decrease in accrued income	1,312	10,350
(Increase) Decrease in prepayments	(106,983)	81,355
Increase (Decrease) in trade and other creditors	865,265	480,316
Increase (Decrease) in employee provisions	330,422	176,210
Increase (Decrease) in other provisions	24,627	3,636
Increase (Decrease) in tax liabilities	17,663	57,619
Increase (Decrease) in income in advance	(87,628)	(22,113)
Movement in balances relating to amalgamation	<u>(162,560)</u>	<u>-</u>
	<u>5,700,681</u>	<u>6,967,730</u>

# Notes To The Financial Statements

## FOR THE YEAR ENDED 31 DECEMBER 2021

	2021 \$	2020 \$
<b>26 Company Details</b>		
The registered office of the company is:		
Cnr Chuter Avenue, Ramsgate Road, Sans Souci NSW 2219		
The principal place of business is:		
Cnr Chuter Avenue, Ramsgate Road, Sans Souci NSW 2219		
The principal activities of the company are that of a Registered Club.		
<b>27 Disclosure Requirements under Section 41E of the Registered Clubs Act</b>		
<u>Core and Non-core Property</u>		
Section 41E of the Act defines core property as meaning any real property owned or occupied by a registered club that comprises:		
(a) the defined premises of the club; or		
(b) any facility provided by the club for use of its members and their guests; or		
(c) any other property declared, by resolution passed by a majority of the members present at a general meeting of the ordinary members of the club, to be core property of the club.		
Non-core property is defined as meaning any real property owned or occupied by the club that is not core property.		
The company's defined club premises at Cnr Chuter Avenue, Ramsgate Road, Sans Souci NSW 2219 and 98B Rocky Point Road, Fingal Bay NSW 2315 is considered to be core property.		
The company has the following non-core property:		
- Lot 543 and Lot 544 in DP 46853 at 98B Rocky Point Road, Fingal Bay NSW 2315		
- Commercial premises at 16 Market Street, Fingal Bay NSW 2315		

# DIRECTOR'S DECLARATION

## DIRECTORS' DECLARATION

The directors of the company declare that:

1. The financial statements and notes, as set out on pages 6 to 30, are in accordance with the Corporations Act 2001 including:
  - (a) giving a true and fair view of the company's financial position as at 31 December 2021 and of its performance as represented by the results of its operations and its cash flows for the year ended on that date; and
  - (b) complying with Australian Accounting Standards - Reduced Disclosure Requirements and the Corporations Regulations 2001; and
2. In the directors' opinion there are reasonable grounds to believe that the company will be able to pay its debts as and when they become due and payable.

This declaration is made in accordance with a resolution of the Board of Directors.

Director:



Sallianne Robyn Faulkner

**Dated this 16th day of March 2022**

# Independent Auditor's Report



(02) 8522 4500  
info@mahergroup.com.au  
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Caringbah NSW 2229  
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## INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF RAMSGATE RSL MEMORIAL CLUB LTD ABN: 15 000 967 340

### Auditor's Opinion

We have audited the accompanying financial report of Ramsgate RSL Memorial Club Ltd (the company), which comprises the statement of financial position as at 31 December 2021, and the statement of profit or loss and other comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, and notes to the financial statements comprising a summary of significant accounting policies and other explanatory information, and the directors' declaration.

In our opinion, the accompanying financial report of the company is in accordance with the Corporations Act 2001, including:

- (a) giving a true and fair view of the company's financial position as at 31 December 2021 and of its financial performance for the year then ended; and
- (b) complying with Australian Accounting Standards - Reduced Disclosure Requirements and the Corporations Regulations 2001.

### Basis for Auditor's Opinion

We conducted our audit in accordance with Australian Auditing Standards. Those standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance about whether the financial report is free from material misstatement. Our responsibilities under those standards are further described in the Auditor's Responsibility section of our report.

We are independent of the company in accordance with the Corporations Act 2001 and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 Code of Ethics for Professional Accountants (the code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Other Information

The directors of the company are responsible for the other information. The other information comprises the information included in the directors' report, but does not include the financial report and our auditor's report thereon.

# Independent Auditor's Report



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## INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF RAMSGATE RSL MEMORIAL CLUB LTD ABN: 15 000 967 340

Our opinion on the financial report does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

### Directors' Responsibility for the Financial Report

The directors of the company are responsible for the preparation of the financial report and have determined that the basis of preparation described in Note 1 to the financial report is appropriate to meet the requirements of the Corporations Act 2001 and Australian Accounting Standards - Reduced Disclosure Requirements and is appropriate to meet the needs of the members. The directors' responsibility also includes such internal control as the directors determine necessary to enable the preparation of a financial report that is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

### Auditor's Responsibility

Our responsibility is to express an opinion on the financial report based on our audit. Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit.

| Accounting & Tax

| Audit

| Financial Advice

| Finance Broking

| Business Advisory

Liability limited by a scheme approved under Professional Standards Legislation



# Independent Auditor's Report



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## INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF RAMSGATE RSL MEMORIAL CLUB LTD ABN: 15 000 967 340

We identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

We obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the company's internal control.

We evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the directors.

We conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the company to cease to continue as a going concern.

We evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

### Maher Group Assurance Pty Limited

A handwritten signature in blue ink, appearing to read 'J. Maher', written over a horizontal line.

Jason Maher

Taren Point

**Dated this 16th day of March 2022**

| Accounting & Tax

| Audit

| Financial Advice

| Finance Broking

| Business Advisory

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# Year in Review





# Work, Health & Safety (WH&S) Report

## Our Commitment

Ramsgate RSL and its Directors are committed to ensuring the health and safety of workers and others affected by our work activities. We place the highest priority on making sure work activities are carried out safely and reasonable measures are taken to remove (or reduce if they can't be eliminated) risks to the health and safety of workers and others. We are committed to ensuring we comply with relevant legislation, applicable Codes of Practice and Australian Standards.

## Response to the COVID-19 Pandemic

Ramsgate RSL continued its commitment to promoting and sustaining a safe and healthy workplace during a challenging 2020/2021 year. Through the Covid-19 pandemic the focus of our board and management team was based on ensuring a healthy, resilient and capable workforce for our reopening.

Actions taken reaffirmed the executive's commitment to providing strong visible leadership to embed and sustain a robust safety and wellbeing culture that enables safe and healthy workplaces.

*Did you know?*

THIS CLUB MAGAZINE IS MADE FROM RECYCLABLE PRODUCTS!

## RAMSGATE RSL'S ENVIRONMENTAL Initiatives



KEEP CUPS



FOOD WASTE MANAGEMENT



RECYCLABLE PAPER STRAWS



RECYCLING BINS



RE-USE OF COFFEE GRIND FOR GARDENING



REUSABLE CARRY BAGS

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# RamsgateRSL

MEMORIAL CLUB



Cnr Ramsgate Rd & Chuter Ave  
Sans Souci

02 9504 8000

[www.ramsgatersl.com.au](http://www.ramsgatersl.com.au)